

Transportation Asset Management Webinar Series

Webinar 33

Highlights from the 12th National Conference on Transportation Asset Management

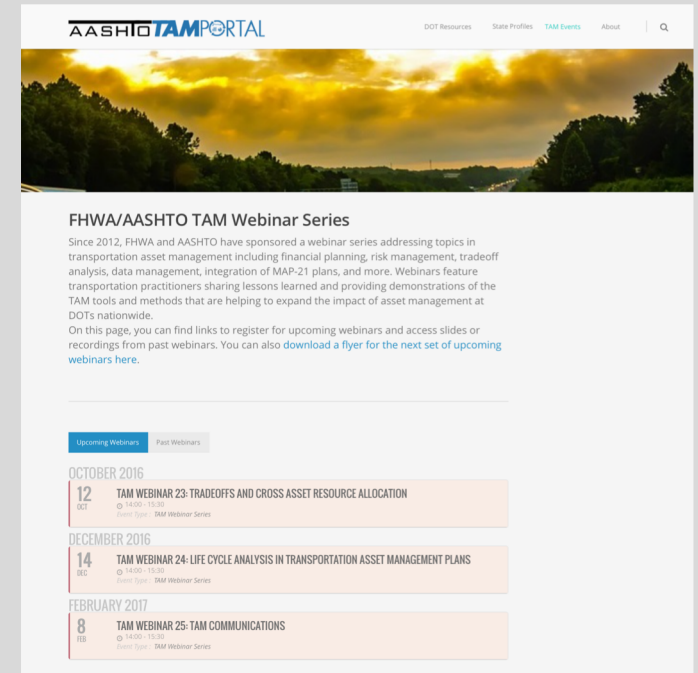
Sponsored by FHWA and AASHTO



Webinar 33 – September 12, 2018

FHWA-AASHTO Asset Management Webinar Series

- This is the 33rd in a webinar series that has been running since 2012
- Webinars are held every two months, on topics such as off-system assets, asset management plans, asset management and risk management, and more
- We welcome ideas for future webinar topics and presentations
- Submit your questions using the webinar's Q&A feature



Welcome

- FHWA and the AASHTO Sub-Committee on Asset Management are pleased to sponsor this webinar
- Sharing knowledge is a critical component of advancing asset management practice

Learning Objectives

- Building working knowledge of key concepts and definitions relevant to transportation asset management
- Beginning to apply this knowledge in the context of the 2018 TRB TAM Conference:
 - What innovative tools are available to enhance TAM at my agency?
 - What benefits can my agency expect by applying leading practices to our asset management program?
 - What are key lessons-learned for agencies seeking to strengthen TAM capabilities?
- **SHARE LESSONS LEARNED, IDEAS, KNOWLEDGE!!!**

Webinar Agenda

- 2:00 Webinar Introduction and Overview**
Hyun-A Park (Spy Pond Partners, LLC)
- 2:05 Webinar Introduction**
Laura Mester (Michigan DOT)
- 2:15 Analyzing and Optimizing Investment**
Scott Richrath (Atkins)
- 2:35 Transit**
Laura Zale (SEPTA)
- 2:55 TAMPs**
Matthew Haubrich (Iowa DOT)
- 3:15 Q&A and Wrap Up**

The 12th National Conference on Transportation Asset Management

Also included:

- FHWA Peer Exchange
- FTA Roundtable
- Several Pre-Conference Workshops

The 12th National Conference on Transportation Asset Management

Opened with 3 member panel discussion:

- **Laurie Berman** – Director CALTRANS
- **Gregory Kildare** – Chief Risk Safety and Asset Management Officer – LA County MTA
- **Kenneth Perry** – Director Office of Planning – FHWA

Featured a wide variety of topic tracks

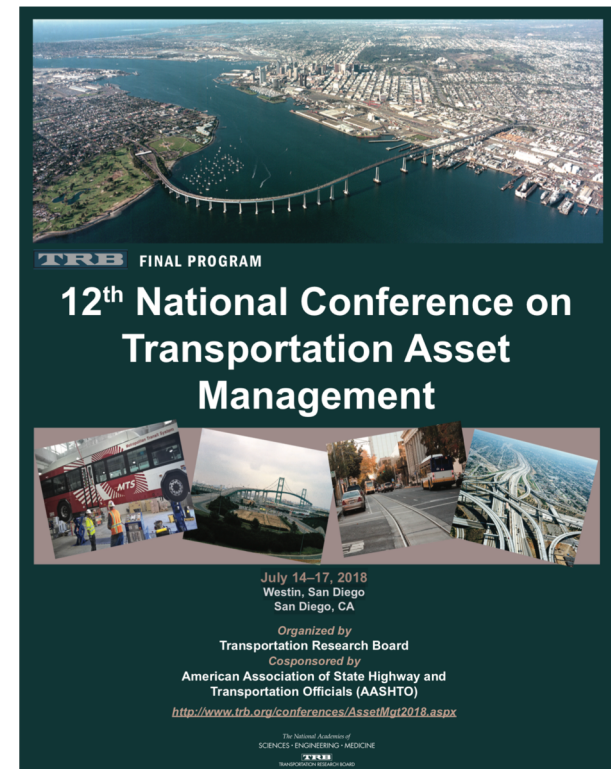
- You will hear from three track leads today

The 12th National Conference on Transportation Asset Management

Learn More!

Online program with links to presentations, posters, and more:

<http://onlinepubs.trb.org/onlinepubs/Conferences/2018/AssetManagement/Agenda.pdf>






AASHTO/FHWA TAM Webinar 33

TRB Conference Highlights

Scott Richrath

Atkins, a member of the SNC-Lavalin Group

September 10, 2018



TRB Conference Highlights: **Analyzing & Optimizing Investments**

Our Sessions

Trade Offs – 10 “rapid fire” presentations


Tools – 8 “rapid fire” presentations

Connecting Research to Application

Discussion Session on Bridging the
Research/Implementation Gaps

Resources for Asset Managers

Optimizing Investments Panel




TRB Conference Highlights: Analyzing & Optimizing Investments

Trends

Following the Money

Involving our Customers

Managing Risk



TRB Conference Highlights: Analyzing & Optimizing Investments

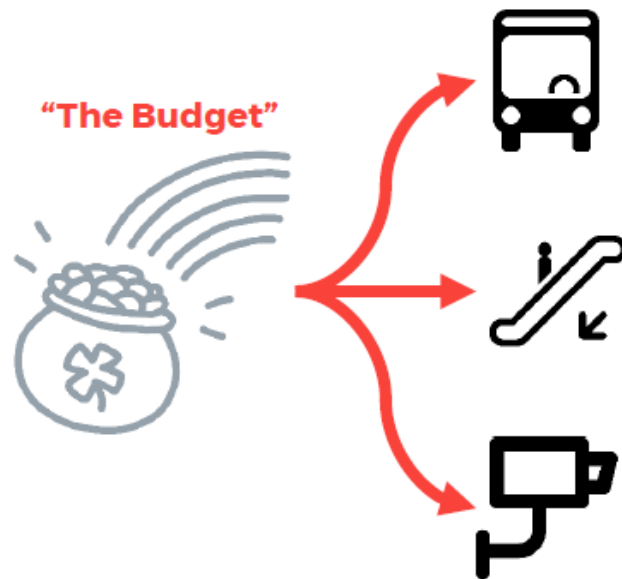
Following the Money

Following the Money: TERM Lite

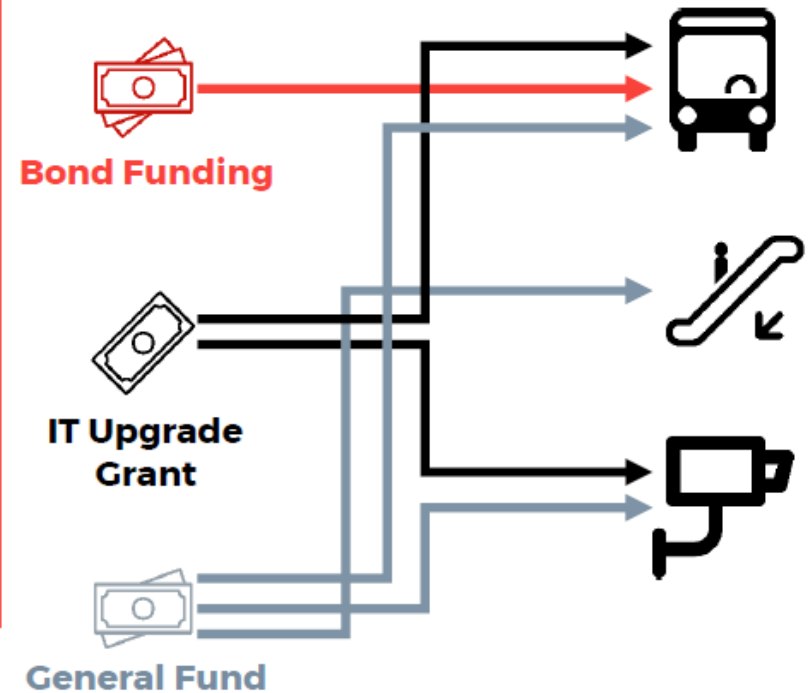
At a glance

Where is The Disconnect?

TERM Lite's Funding Model



Actual Agency Funding



Following the Money: TransLink

Which Capital Project Asks to Fund?

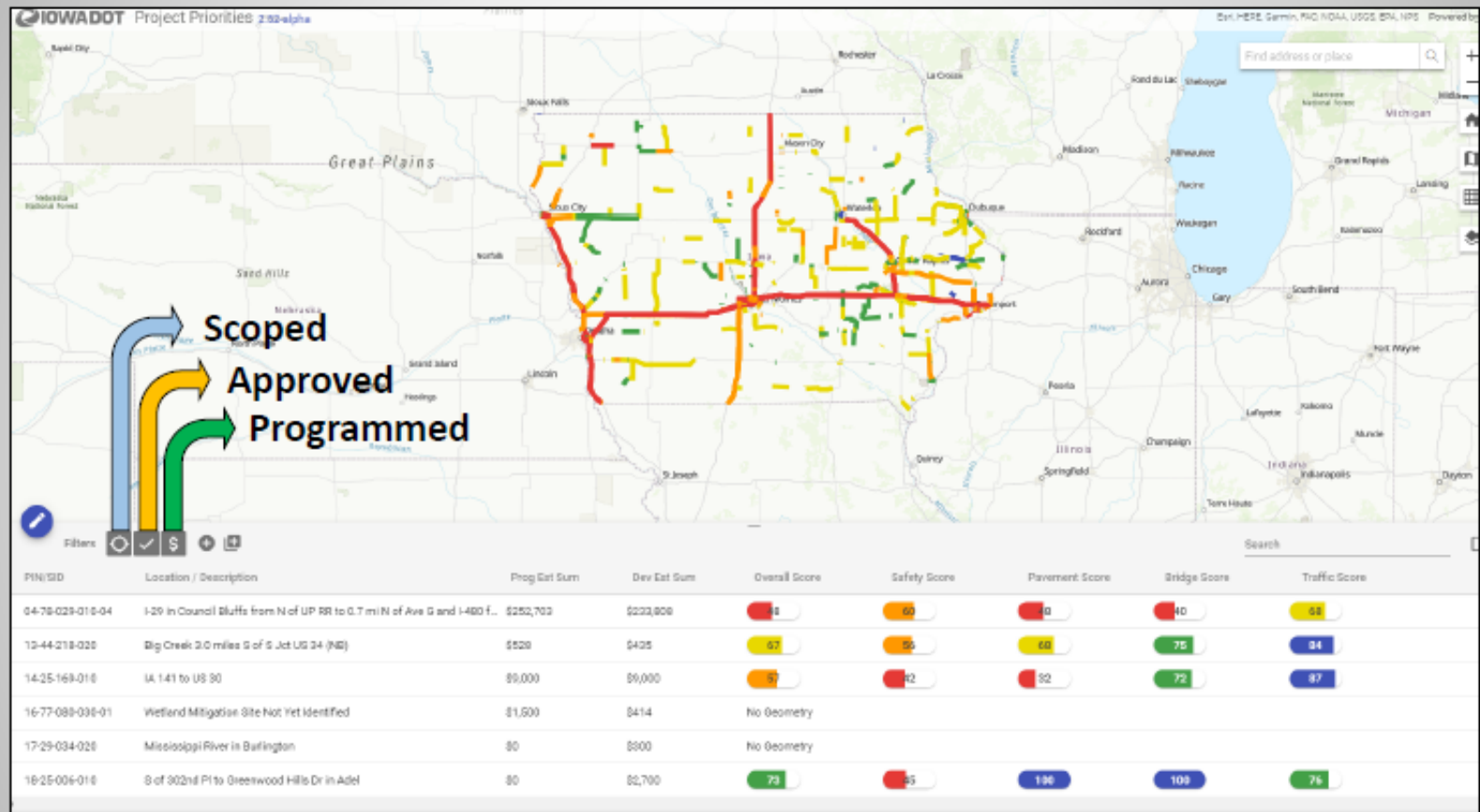


Decision Support Framework:

- ✓ Consistent framework
- ✓ Justifiable
- ✓ Align with Corporate Priorities

Following the Money: Iowa

Project Prioritization



Following the Money: Ohio

Web-based Interactive Decision Support

OHIO DEPARTMENT OF
TRANSPORTATION

Transportation Asset Management Decision Support Tool Prototype

Home Inventory Condition Performance Investment Planning Culvert Local Data Dashboard About

Welcome to ODOT Transportation Asset Management Decision Support Tool Prototype

This tool includes a transportation asset database and a set of reporting tools to extract relevant information for transportation asset management decisions.


Work Plan

Planned Expenditure

Recomm'd Treatment

Ready to Pave Sections

Tradeoff Analysis ▶



TRB Conference Highlights: Analyzing & Optimizing Investments

Involving our Customers

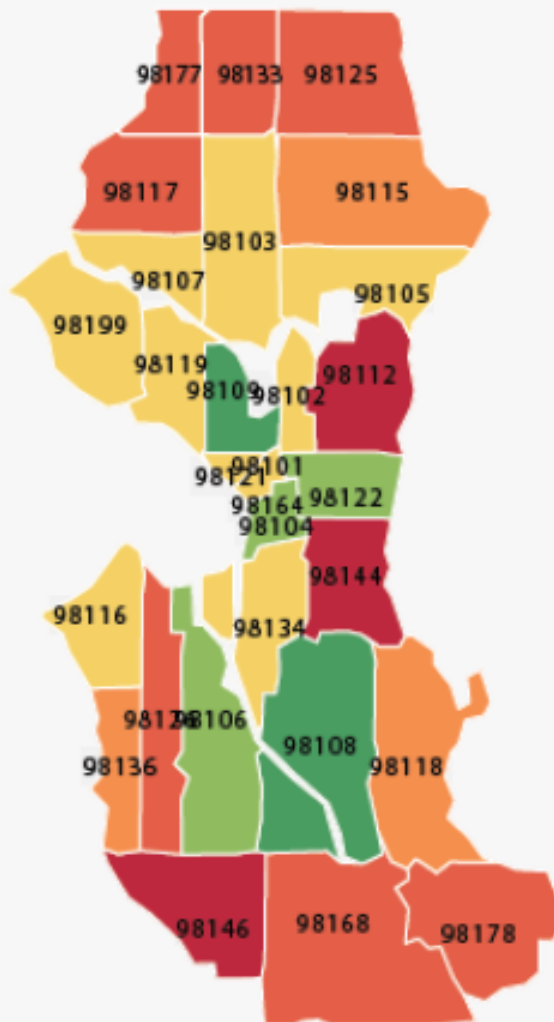
Involving our Customers: TCRP Projects

SGR Return on Investment Calculator

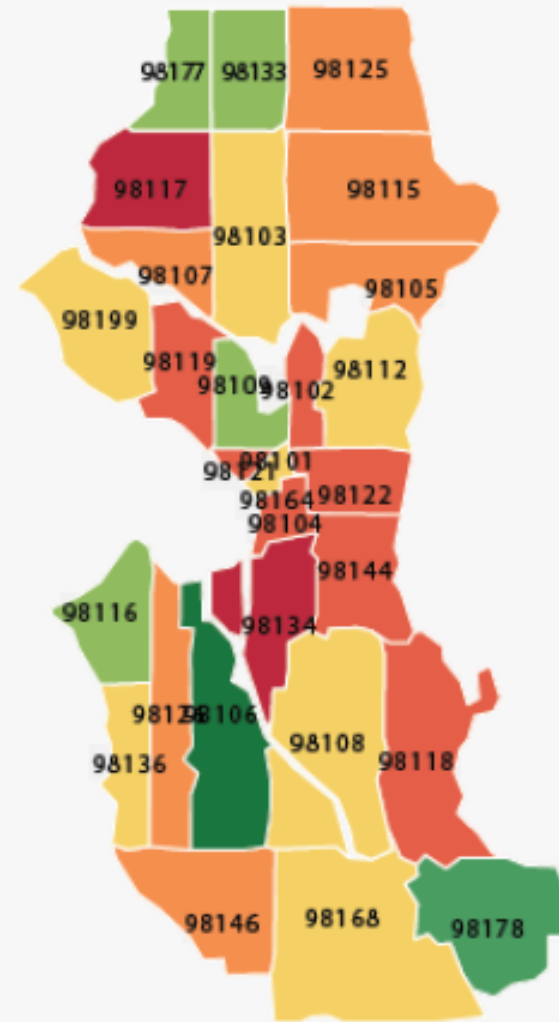
- Research now underway through TCRP Project E-12
- Includes:
 - Guidance development
 - ROI calculation tool
 - Pilot studies
- Builds on prior SGR research, while incorporating additional concepts – e.g., economic impacts, changes in ridership
- Expected completion in 2018
- Team members: SPP, AECOM, MMC, OSU

Involving our Customers: Perception Gap in Seattle

SIDEWALK REPAIR




BICYCLE AND PEDESTRIAN SAFETY



Involving our Customers at NYMTA

Subways	1982	TODAY*
•Ridership (in millions)	989	1,727
•On Time Performance	50%	63%
•Train Delays	319,500	83,167
•MDBF (miles)	10,800	121,220
•Major Felonies	17,497	211
Buses		
•Ridership (in millions)	585	603
•Pull-out Performance	n/a	99%
•MDBF (miles)	2,466	6,484
Long Island Rail Road		
•Ridership (in millions)	71	89
•On Time Performance	87%	92%
•MDBF (miles)	16,168	205,270
Metro-North Railroad		
•Ridership (in millions)	49	87
•On Time Performance	81%	94%
•MDBF (miles)	18,520	193,883

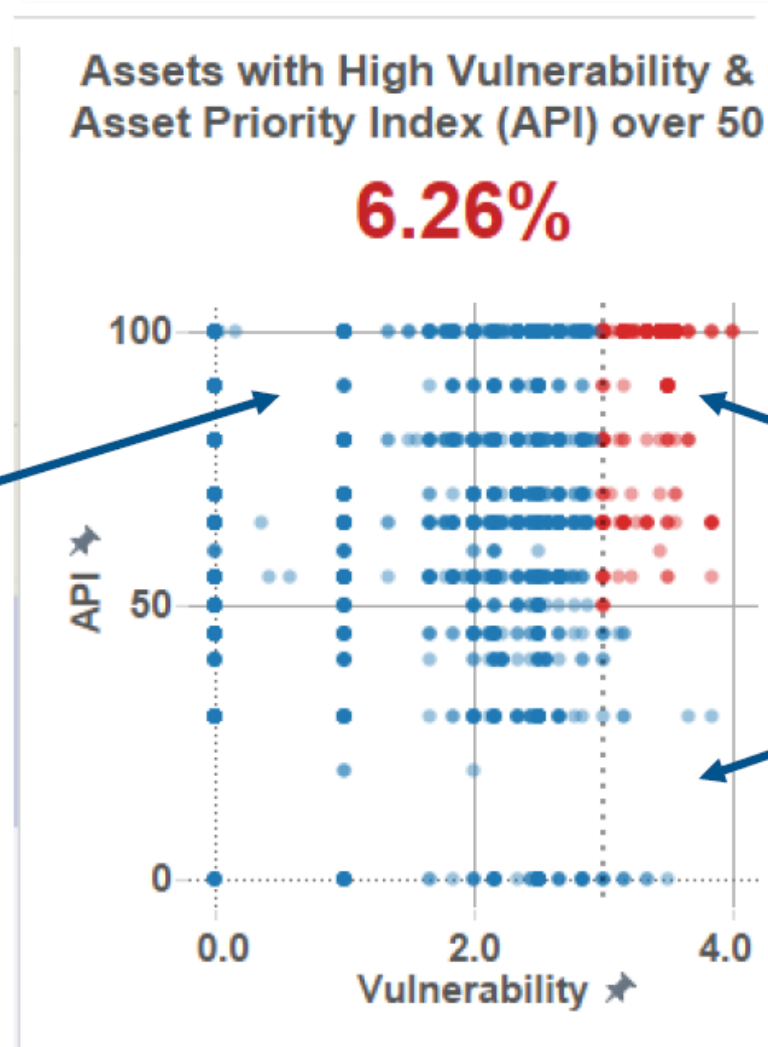
*Data as of December 2017



TRB Conference Highlights: Analyzing & Optimizing Investments

Managing Risk


Managing Risk: US Fish & Wildlife



Business-as-usual investment and maintenance strategy

Candidates for risk mitigation investments

Candidates for divestment or decommissioning



TRB Conference Highlights:

Analyzing & Optimizing Investments

Scott Richrath

Atkins, a member of the SNC-Lavalin Group

Scott.Richrath@atkinsglobal.com

Lessons Learned from Transit Practitioners

Laura J. Zale

Southeastern Pennsylvania Transportation Authority

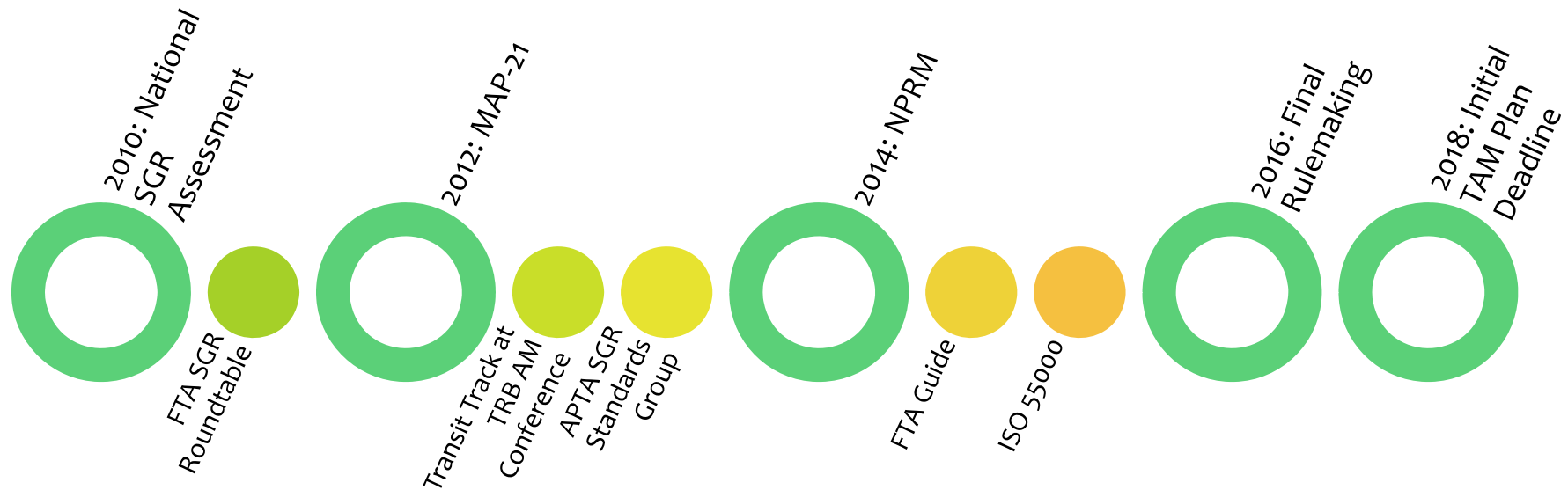
Setting the Stage for Transit

- * Multimodal
 - * Bus, Trolley, Commuter Rail, Ferry, Heavy Rail, Demand Response
- * Diverse Asset Portfolios
 - * Vehicles, Equipment, Facilities, Power and Train Control Systems, Interlockings, Grade Crossings, Bridges, Tunnels
- * Operate in Shared Right-of-Way
- * Legacy and Middle Aged Properties

Challenges Similar to Those of our DOT Partners

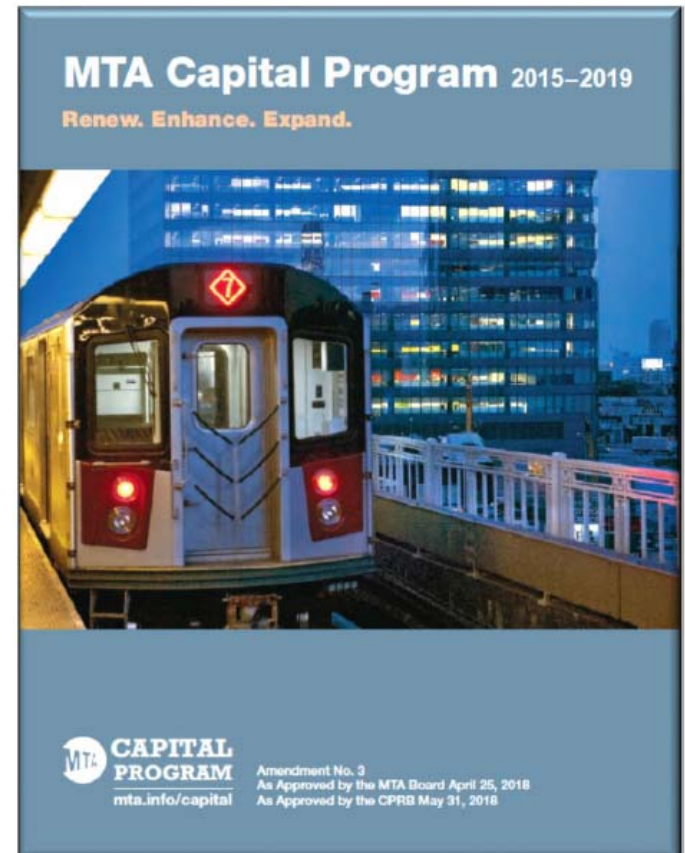
- * Meeting Current and Future Demand
- * Maintaining Existing System
- * Assessing Risk
- * Constrained Funding

Evolution of Transit Asset Management Practice



Evolution of Transit Asset Management Practice

- * Practice has evolved rapidly over 6 years
- * Full time function at an agency
- * Standards development
 - * FTA, APTA
- * Benchmarking



Transit Track Themes

- * Compliance
- * Communication
- * Culture
- * Consequences



**TRANSIT
ASSET
MANAGEMENT**

FTA Perspective

- * Review Process
 - * Not submitted to the FTA
- * Technical Resources
(transit.dot.gov/TAM)
- * FAQ Page

FTA

FEDERAL TRANSIT ADMINISTRATION

Am I in Compliance with the TAM Final Rule?

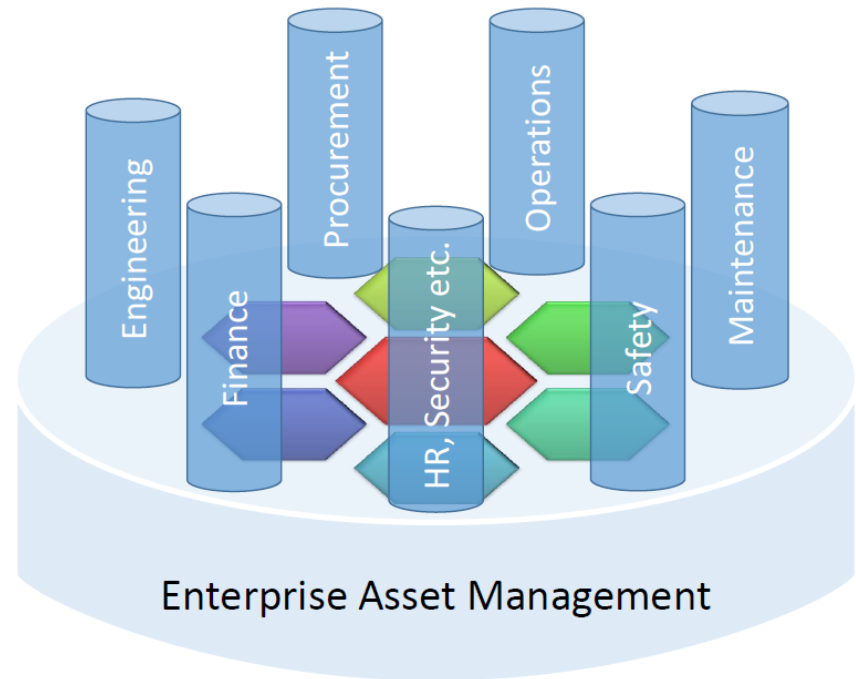
The following checklist is for recipients and subrecipients of Federal financial assistance that own, operate, or manage capital assets in the provision of public transportation. To determine which of these provisions apply to your agency, use the [Am I a Tier I or Tier II agency?](#), [Group Plan Sponsor](#), and [Group Plan Participant](#) checklists. For questions about applicability and requirements of the TAM rule not addressed in this checklist, please see the [TAM FAQs](#).

Tier I and Tier II recipients and Group Plan Sponsors

	Complete?
1. Do I have a TAM plan that covers a four year period?	<input type="checkbox"/>
2. Was the TAM plan updated within the last four years?	<input type="checkbox"/>
3. Do I have a TAM plan that includes all of the required elements? (Tier I providers and group plan sponsors, see applicable sections.)	<input type="checkbox"/>
a. An asset inventory for all assets used in the provision of public transportation , including those owned by third parties?	<input type="checkbox"/>
b. A condition assessment of all assets in my asset inventory for which I have direct capital responsibility?	<input type="checkbox"/>
c. An investment prioritization that:	<input type="checkbox"/>
• Ranks projects to improve or manage the state of good repair over the horizon period,	
• Includes all capital assets for which I have direct capital responsibility, and	
• Is at the asset class level	<input type="checkbox"/>
d. Did I document the analytical processes and decision support tools used in developing my TAM plan?	<input type="checkbox"/>

Sustainable Asset Management

- * Executive Buy In
 - * Maryland Asset Management Directive
- * Implementation of Core Teams
 - * BART, MARTA, METRA, and Jacksonville
- * Connecting “Cylinders of Excellence” (MTA B&T)



Procurement and TAM

- * Procurement and Contracts are integral to whole lifecycle management.



Knowledge Management

- * Training
 - * BART: Periods of significant hiring and reinvestment in the system coincide
 - * SEPTA: New onboarding program
 - * Training and Change Management
-

TAM Plan Communication

Where we are with our TAM Plan (Tier I)



TAM Plan Element	Our Status (as of XX/XXXX)	Additional Level of Effort Anticipated
1. Inventory of Capital Assets		
2. Condition Assessment		
3. Decision Support Tools		
4. Investment Prioritization		
5. TAM and SGR Policy		
6. Implementation Strategy		
7. List of Key Annual Activities		
8. Identification of Resources		
9. Evaluation Plan		

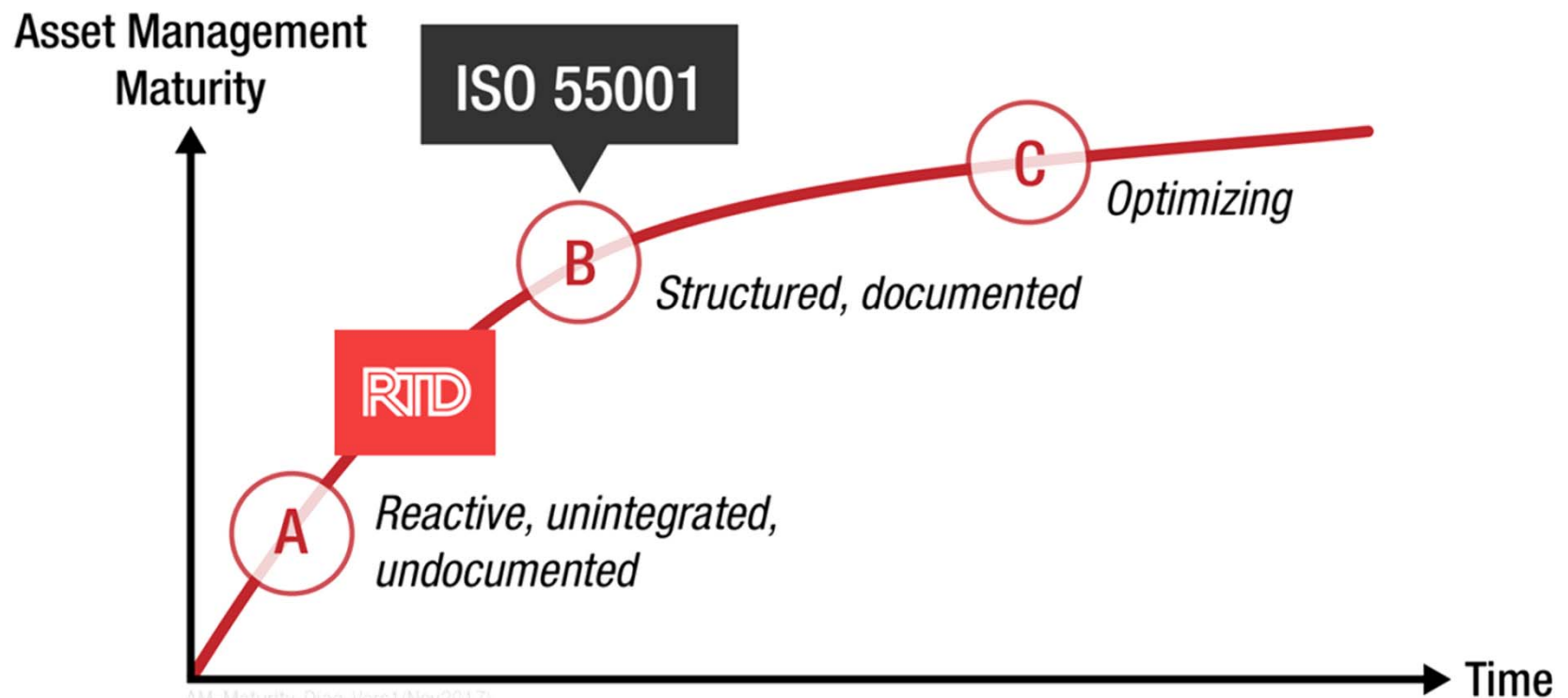
**Fill in with your
agency's
information**

Next TAM Plan Due Date: Oct 2018

Benchmarks

Benchmarks

What we found at RTD

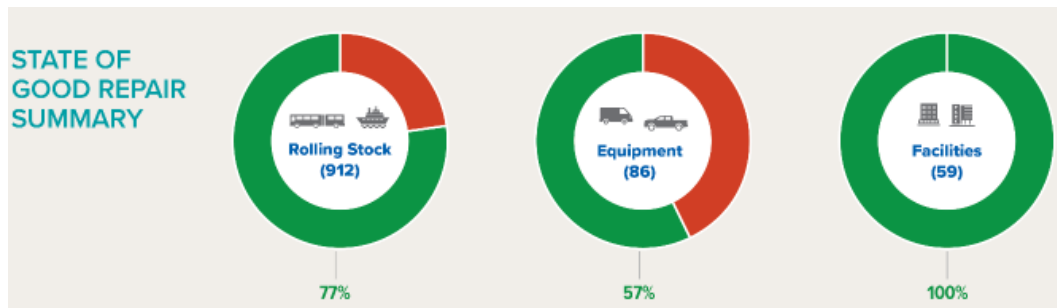


Data for Multiple Audiences

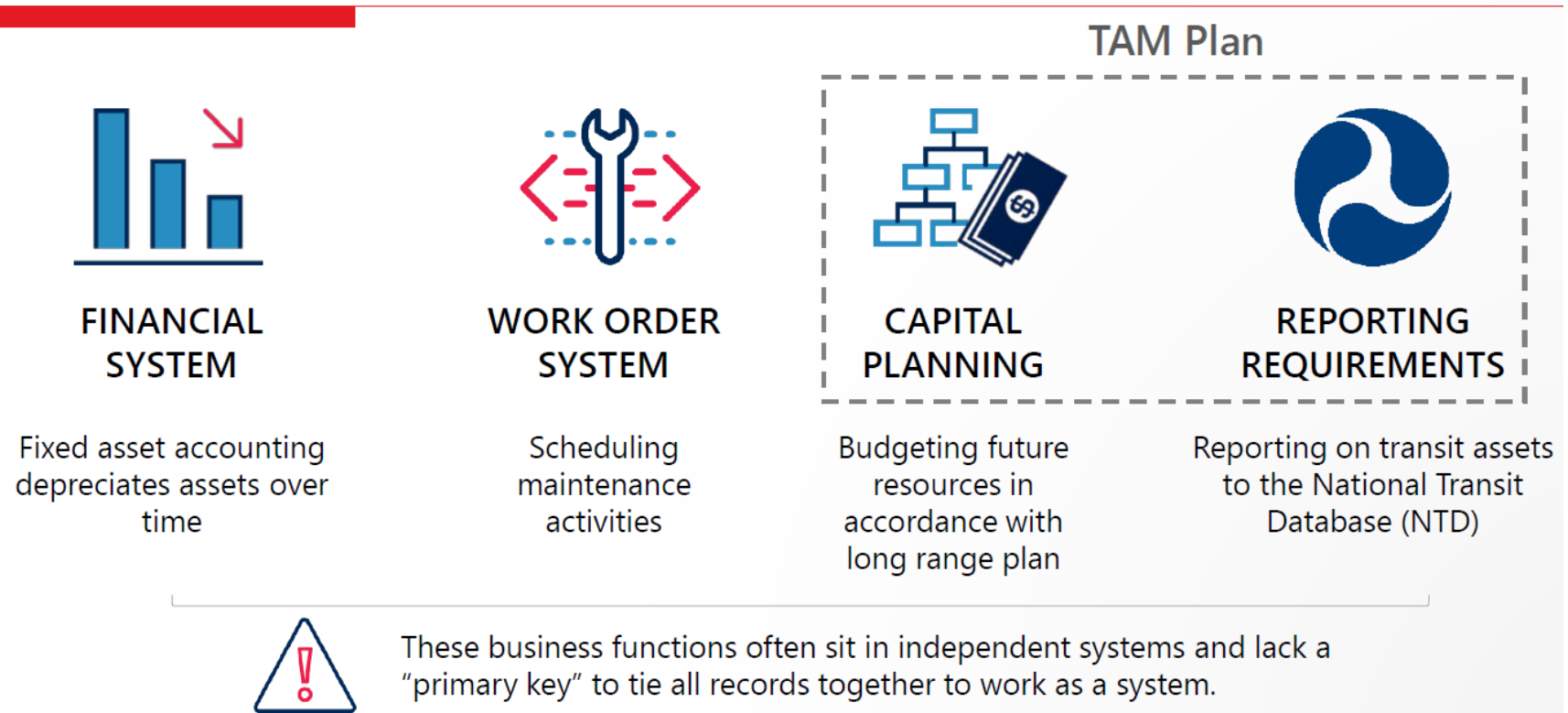
- * Challenges for Tier II Operators
 - * Development of group TAM Plans
- * Software to support data collection
 - * VA/ PA collaboration, Iowa, MTC



Asset Management (AM) Milestones for LOTS



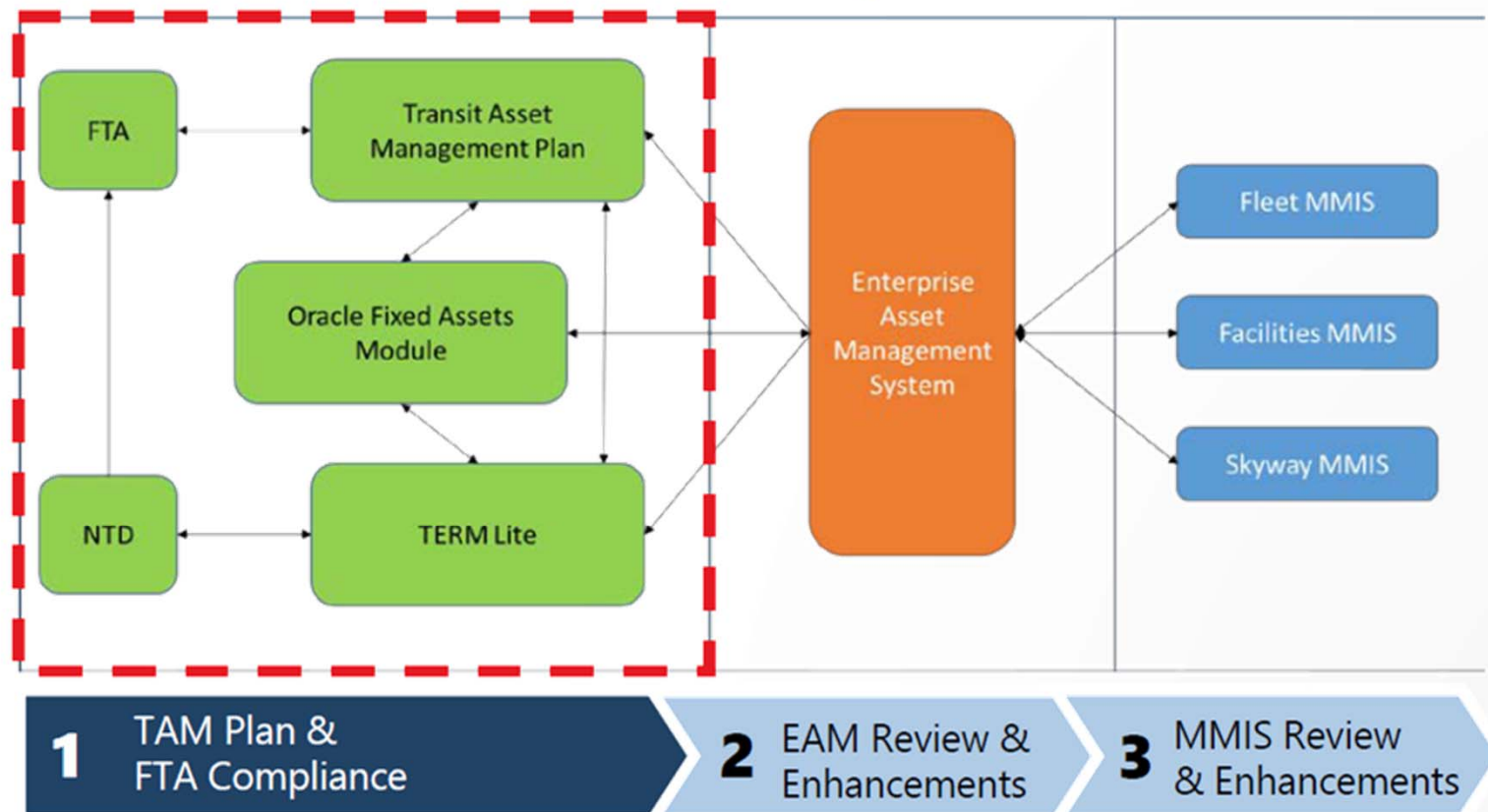
Multiple Business Functions Rely on a Common Asset Inventory



Technology Influences Decision Making

JTA Transit Asset Management (JTAM)

These functions all rely on a common inventory

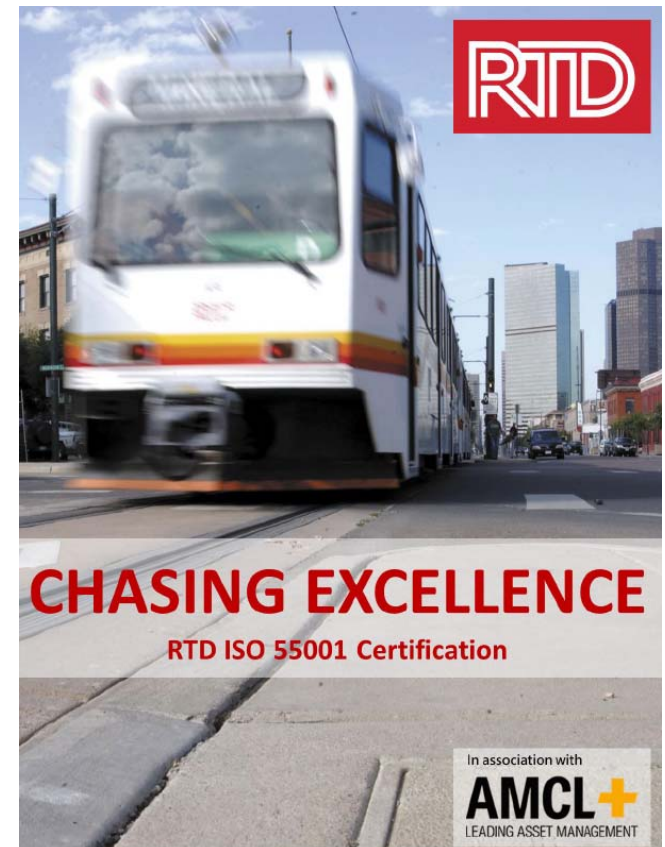


Technology Influences Decision Making

- * Development of core teams in selecting software
- * Use of technology in data collection

What do we anticipate in 2020?

- * Best practices in stakeholder communication
- * Demonstrating ROI for Asset Management
- * Better informed investments



The Hedgehog Concept



Thank you!

- * Track team: Mshadoni Smith, Dave Springstead, John McCormick, and Paul Edwards
- * To the 81 attendees of the TAM Roundtable and the 35 agencies who participated in the TRB Conference

12th National Conference on Transportation Asset Management

TAMP Track Summary

Matt Haubrich, Iowa DOT
TAMP Track Leader

Our Eight Sessions

Monday Sessions

1. State DOT TAMP Development
2. Transit Agency TAMP Challenges/Opportunities (Transit Virtual Track)
3. Our Initial TAMP is Done - What Now? (Discussion Session, joint with Implementation Track)
4. Are All Our Plans and Targets Aligned? (Discussion Session)

Tuesday Sessions

5. Group Transit Asset Management Plan Development (Transit Virtual Track)
6. Risk and Resilience in the TAMPs (Resilience Virtual Track)
7. Coordinating Your TAMPs: Addressing Assets You Don't Own and Local Agencies You Don't Own
8. Advancing Practices in Strategic TAMP Development

Track Highlights in Four Areas

1. The Evolving Practice of TAM
2. How Organizational Culture is Adapting
3. How Technology is Influencing Decision-Making
4. How Data is Used to Tell the Story

Evolving Practice of TAM

Assets Included – NHS and non-NHS

Asset Classes			
Pavements	Bridges	Culverts	Deep Stormwater Tunnels
High Mast Light Towers	Overhead Sign Structures	Pedestrian Infrastructure	ITS
Noise Walls	Traffic Signals	Roadway Lighting	Buildings



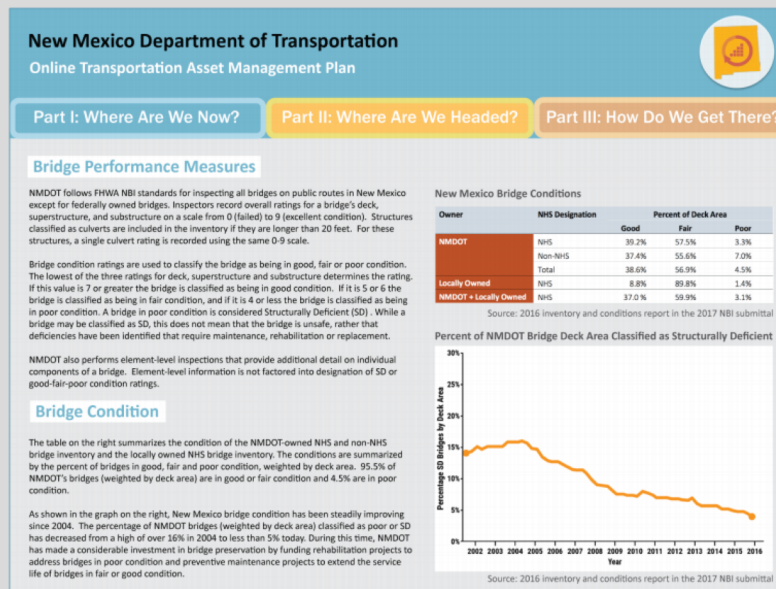
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Evolving Practice of TAM

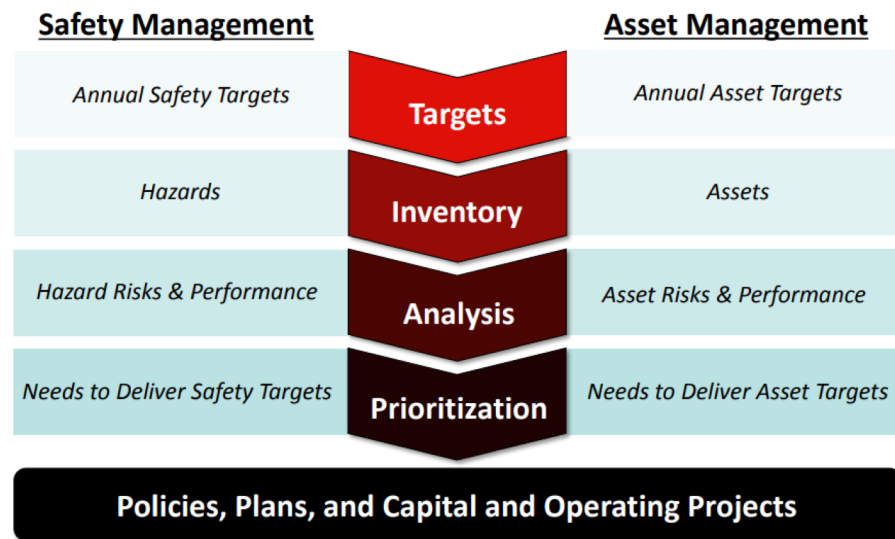
Web-Based TAMP

- Provide easier access for all stakeholders
- Available whenever wanted with use of any browser
- Will be basis for the “living TAMP” that supports a continuous improvements approach



Evolving Practice of TAM

A Simplified View of These Management Systems



Evolving Practice of TAM

Evolving Practice of TAM

- Connecticut and Minnesota DOTs talked about incorporating assets beyond pavements and bridges.
- New Mexico's "Online TAMP" to make the TAM Plan more accessible and actionable within their DOT.
- WSP shared perspectives on the relationship between TAM and Safety management.
- AP Tech talked about how we're incorporating resilience into our decision-making.
- To align targets across owners sometimes requires thinking outside the box, such as Michigan DOT's approach of supporting pavement management software and practices for local agencies. (Discussion Session)

Organizational Culture is Changing

Integrating MPOs, Cities and Counties

WSDOT/MPO: Mapping the MAP-21 target setting process

Target setting framework group: This group includes WSDOT and MPO directors and is responsible for making final determinations.

Internal WSDOT technical group: This group includes WSDOT technical team members and is responsible for MAP-21 implementation from technical standpoint such as

1. Defining reporting segments
2. Conflation
3. Metric calculation
4. Measure calculation
5. Target development
6. Develop report to meet federal requirement...
7. ... and other detailed work



Target setting working group: This group includes all the MPO personnel with technical expertise along with WSDOT technical experts and is responsible for developing and agreeing on various attributes related to PM3 MAP-21 performance reporting. MPO delegates of the group will decide to adopt WSDOT developed targets or if they are going to set their own targets.

Target setting technical team: This group includes technical staff from WSDOT and MPOs and are responsible for agreeing on targets and to develop consensus.

Organizational Culture is Changing

New State – Asset Management Plan



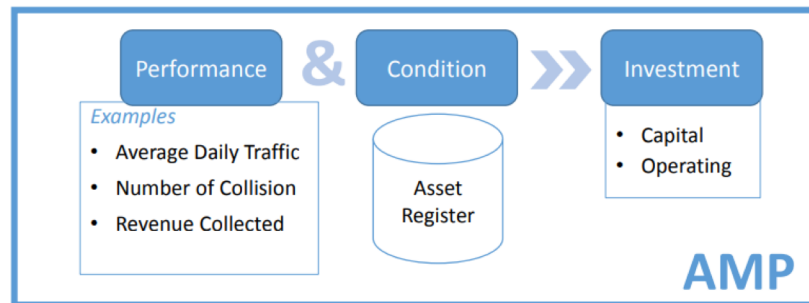
Customers



Safety



Revenue



Day to Day Activities

Examples

- Collision Management
- Law Enforcement
- Preventive Maintenance



Organizational Culture is Changing

- Within the state of Washington, much work went into coordinating with local agencies and MPOs to set targets.
- New York MTA talked about transforming their entire organization to a new business model designed to break down the “silos” and improve decision-making.
- One DOT talked about how interaction with local agencies has expanded, challenging both sides to walk in the shoes of the other. (Discussion Session)
- Texas talked about how the work to develop their TAM Plan led to greater understanding across the organization of the project selection and programming process. (Discussion Session)

Technology Influences Decision-Making

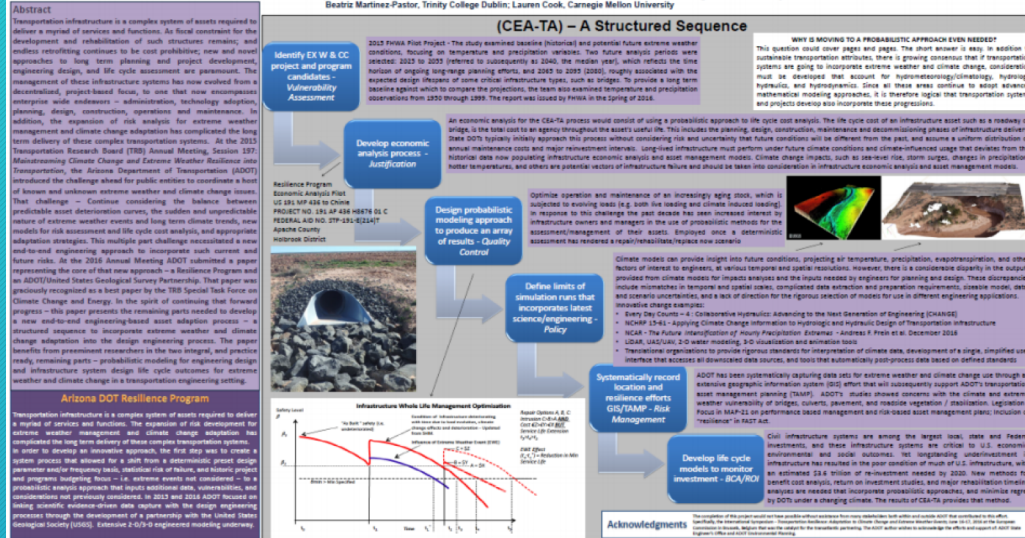
Life Cycle Plan



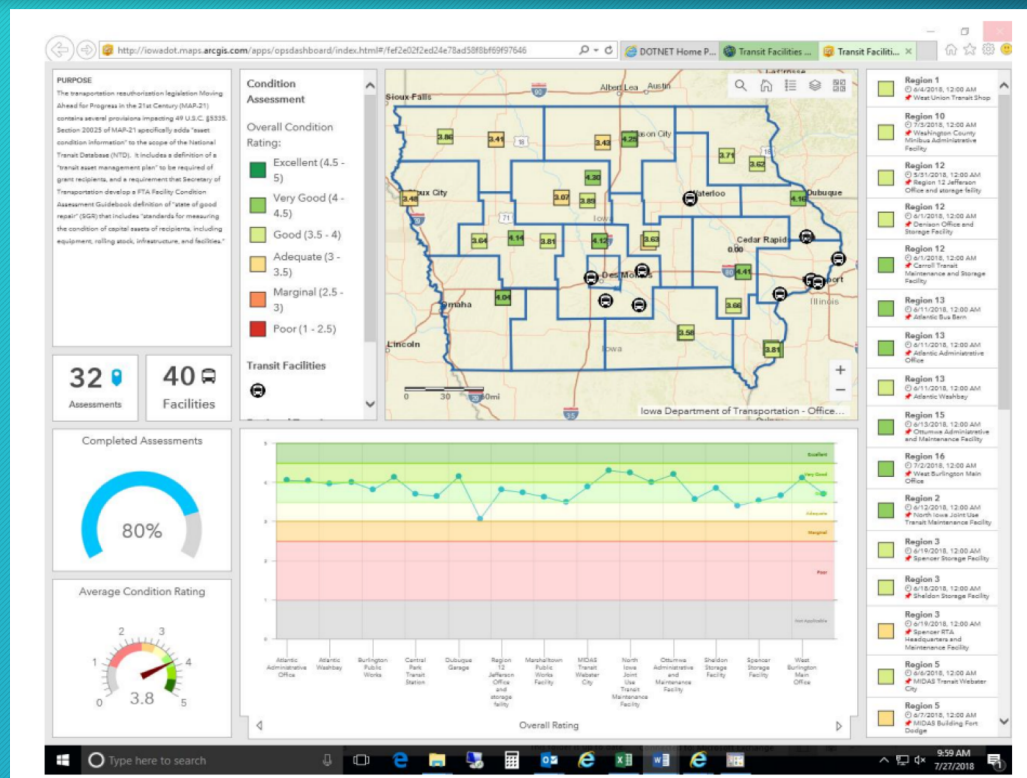
A Climate Engineering Assessment for Transportation Assets (CEA-TA) Incorporating Probabilistic Analysis into Extreme Weather and Climate Change Design Engineering

Steven Olmsted, Arizona Department of Transportation; Alan O'Connor, Trinity College Dublin; Constantine Samaras, Carnegie Mellon University;
Beatriz Martinez-Pastor, Trinity College Dublin; Lauren Cook, Carnegie Mellon University

(CEA-TA) – A Structured Sequence



Technology Influences Decision-Making

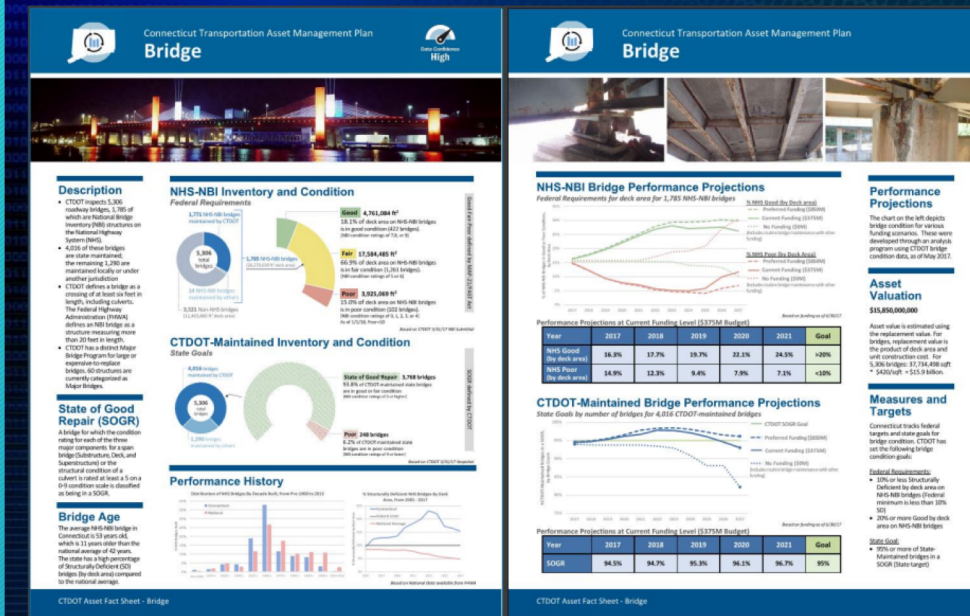


Technology Influences Decision-Making

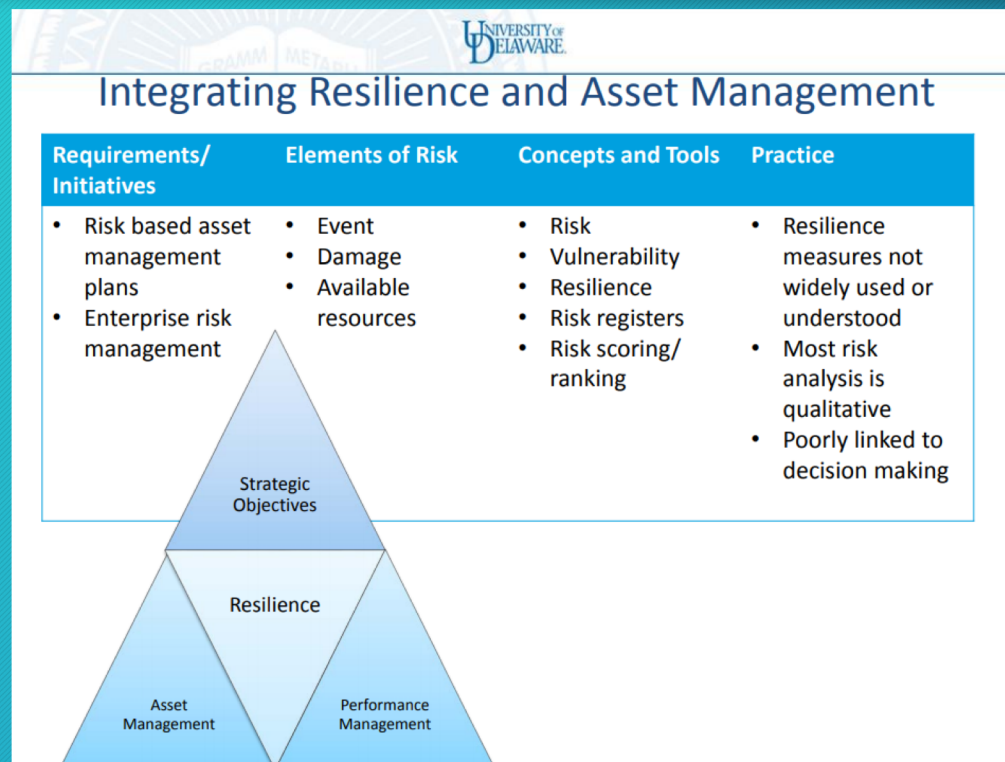
- Arizona showed how they have used probabilistic modeling to incorporate resilience into their design process.
- Iowa showed how they developed a tool to assist all Tier II transit operators in collecting the facility data needed to comply with the TAMP requirements, and how that data is now being used by agencies to help drive decisions.

Data is Used to Tell the Story

Asset Fact Sheets



Data is Used to Tell the Story

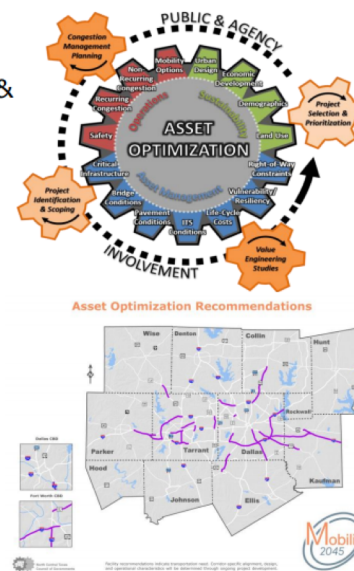


Data is Used to Tell the Story

NCTCOG/TxDOT Asset Management Efforts “Asset Optimization” – Corridor Data-Driven Solutions

12

- Corridor-level asset management & performance data integration
- Develop more holistic transportation planning & investment strategies using “TransFACTS”
- Targeting deficiencies & performance gaps efficiently to capitalize on functionality
- “TransFACTS” pilot study data applications:
 - ▢ Traffic Volume/Congestion
 - ▢ Crash Data
 - ▢ Geometric Issues/Facility Condition
 - ▢ TDM/TSM&O Applications
 - ▢ Access/Circulation Maximization
 - ▢ Socioeconomic & Environmental Justice Issues
 - ▢ Urban Design/Sustainability Initiatives



Data is Used to Tell the Story

- Minnesota and Connecticut both showed examples of “one page” summaries of key assets to help tell the story to stakeholders.
- Research from the University of Delaware showed approaches to consider risk and resilience in our asset renewal decisions.
- A Texas MPO showed how they use data in corridor analysis to drive a comprehensive discussion with all stakeholders about bottlenecks.

Thanks!

- My track team: Steve Gaj, Matt Hardy, and John McCormick
- The virtual track and discussion session teams
- Our awesome moderators & recorders
- All of our speakers
- The conference sponsors, TRB staff, and the planning committee

Questions?

- Submit your questions using the webinar's Q&A feature

All webinars available online:

<http://www.tam-portal.com/event/>

Save the Dates!

A bimonthly webinar series, Wednesdays at 2:00 PM EST

Webinar 34

Integrating PM2 Targets with TAMP 10-Year Targets

Wednesday, October 10, 2018 – 2:00 PM EST

More to follow!



For more information or to register:

<http://www.tam-portal.com/event/>