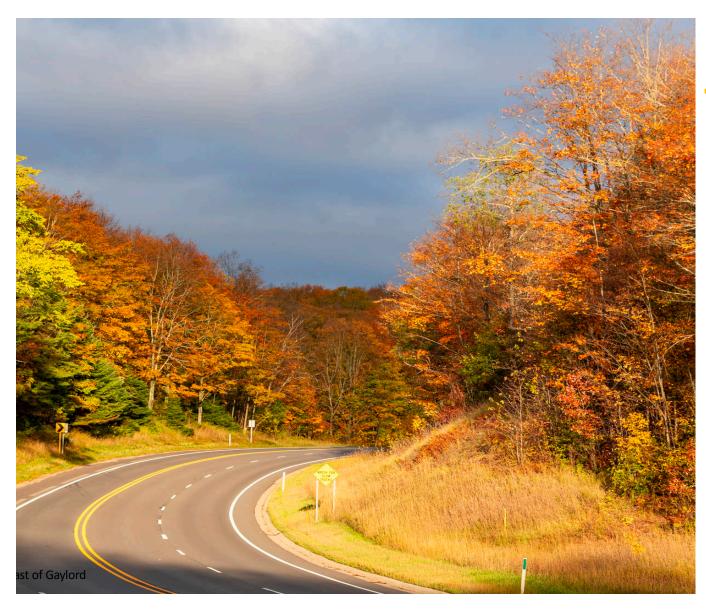
A. Elements of Good Prioritization

TAM Peer Exchange – The Art of Project Selection

Asset Management Peer Exchange: Elements of Good Prioritization

Lina Chapman - Systems Evaluation and Program Development Unit Supervisor Bradley Sharlow, AICP - Asset Management Section Manager Bureau of Transportation Planning Michigan Department of Transportation July 8-9, 2023 - Boston, MA – sponsored by FHWA & AASHTO



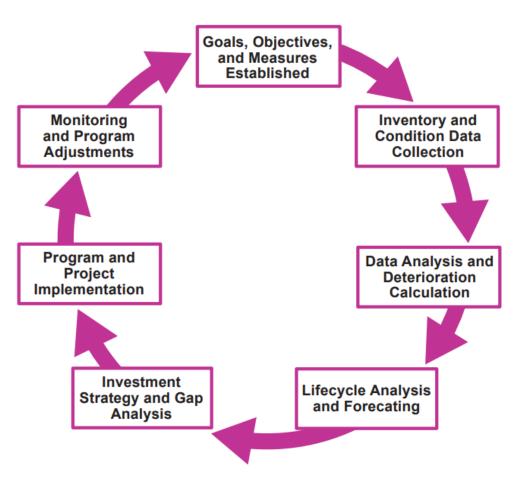


MDOT-Owned Transportation Assets

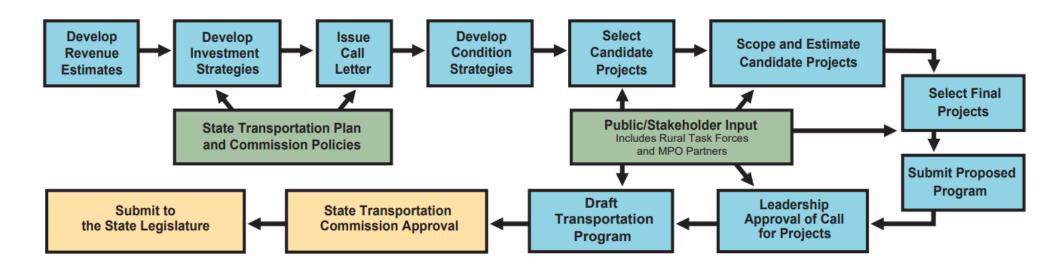
- 27,864 lane miles of pavement
- 4,492 bridges spanning 48M ft²
- 3,200 traffic signals
- 665 miles of rail line
- 247 carpool parking lots
- 4 intercity bus terminals
- 4 airports



MDOT's Asset Management Approach







Highway Call for Projects (CFP)

- Internal process that defines strategic direction and funding targets for major capital programs:
 - Road, bridge, transportation systems management & operations (TSMO), roadside facilities
- Designed to ensure progress toward goals and achievement of performance targets
- Develop the annual Five-Year Transportation Program



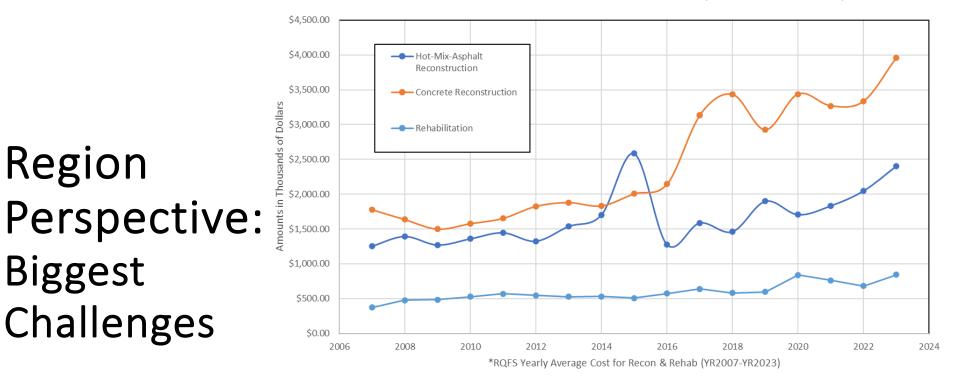
Target Allocation & Strategic Direction for R&R

2029 R&R TARGET ALLOCATION FORMULA

			Bay	Grand	Metro	North	Southwest	Superior	University	Statewide
		Cost								
	10.0%	% Lanemiles - Urban over 50K Pop.	6.7%	7.2%	71.3%	0.0%	6.6%	0.0%	8.1%	100.0%
25%	10.0%	TAMP (I & II) Cost	13.8%	11.3%	18.8%	11.3%	15.7%	9.9%	19.3%	100.0%
	5.0%	TAMP (III & IV) Cost	15.1%	11.4%	16.2%	10.1%	15.6%	11.7%	19.8%	100.0%
Condition										
	6.0%	% PCM=Fair or Poor TAMP I	13.8%	12.4%	29.1%	6.5%	8.4%	1.1%	28.7%	100.0%
	3.5%	% PCM=Fair or Poor TAMP II	18.7%	17.6%	21.9%	4.8%	7.5%	0.0%	29.4%	100.0%
	3.5%	% PCM=Fair or Poor TAMP III	14.9%	9.5%	27.6%	10.4%	7.1%	17.1%	13.3%	100.0%
%	2.0%	% PCM = Fair or Poor TAMP IV	19.2%	17.7%	2.1%	17.2%	13.7%	15.4%	14.7%	100.0%
50%	14.0%	% RSL <=7 - TAMP I	17.7%	5.9%	30.9%	9.9%	9.7%	3.2%	22.6%	100.0%
	8.0%	% RSL <=7 - TAMP II	23.6%	20.7%	23.8%	3.2%	2.8%	0.0%	26.0%	100.0%
	8.0%	% RSL <=7 - TAMP III	16.5%	10.5%	25.5%	9.9%	6.7%	18.5%	12.4%	100.0%
	5.0%	% RSL <=7 - TAMP IV	24.4%	16.3%	1.7%	12.6%	12.9%	14.8%	17.3%	100.0%
		Usage								
	5.0%	% VMT RSL<=7	15.9%	12.3%	34.6%	5.2%	7.5%	3.4%	21.1%	100.0%
25%	7.0%	% Commercial VMT RSL <=7	13.3%	11.6%	24.8%	4.2%	13.3%	3.5%	29.3%	100.0%
26	7.0%	% Lanemiles RSL <=7 Comm AADT 5,000	4.4%	11.0%	36.0%	0.0%	11.6%	0.0%	36.9%	100.0%
	6.0%	% Lanemiles RSL <=7 AADT 50,000+	8.6%	4.1%	62.8%	0.0%	3.4%	0.0%	21.1%	100.0%
			Bay	Grand	Metro	North	Southwest	Superior	University	Statewide
		2029 Resulting New Target with Updated Data (millions)	\$83.71	\$63.13	\$179.80	\$37.29	\$53.69	\$32.19	\$121.68	\$571.50
	\$571.50		14.6%	11.0%	31.5%	6.5%	9.4%	5.6%	21.3%	100.0%
		2028 Target	\$94.75	\$70.02	\$202.61	\$36.97	\$68.43	\$36.54	\$137.19	\$646.50
		Percent Change		-9.8%	-11.3%	0.9%	-21.5%	-11.9%	-11.3%	
		Numerical Change		(\$6.89)	(\$22.81)	\$0.33	(\$14.74)	(\$4.34)	(\$15.50)	(\$75.00)
		FINAL 2029 Target After Metro Re-	(2.1.01)	(+0.00)	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	20.00	(÷····/)	(*	(*******)	
		Distribution to I-94 Modernization	\$83.71	\$63.13	\$127.80	\$37.29	\$53.69	\$32.19	\$121.68	\$519.51
		Project (millions)								

Region	Interstate (Tier 1) Minimum	Non-Interstate Freeway (Tier 2) Minimum		
Вау	44%	15%		
Grand	22%	31%		
Metro	64%	12%		
North	25%	5%		
Southwest	63%	6%		
Superior	5%	0%		
University	54%	22%		

CALC Michigan Department of Transportation



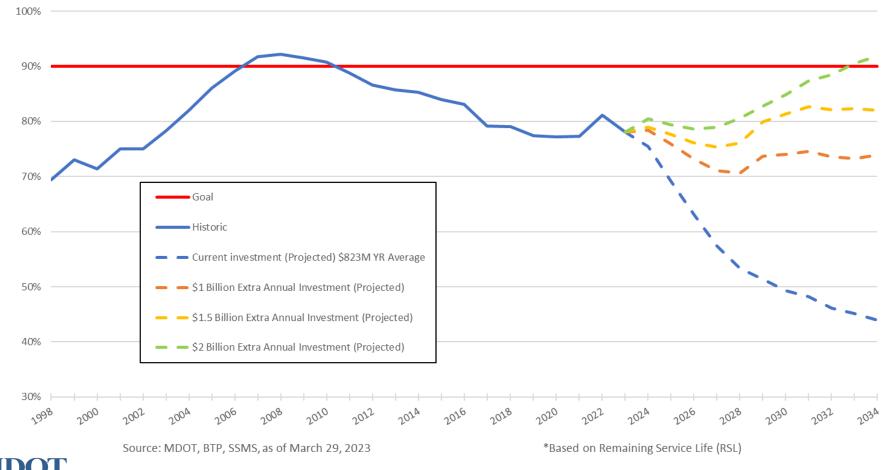
Reconstuction and Rehabilitation Cost Per Lane Mile (Thousands of Dollars)

- How to address declining pavement condition while nonpavement items are growing within the R&R program
- Inflationary pressures and buying power



Region

Biggest

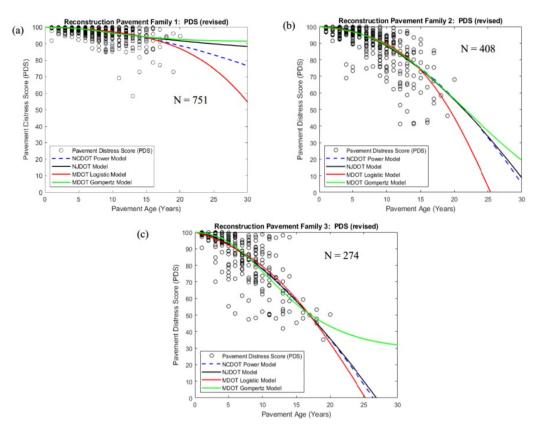


State Trunkline Combined Freeway/Non-Freeway: Projected Pavement Conditions Current Investment Vs Additional Funding

Research and IT Projects

- Pavement Performance Curve Project ETA Dec '23
 - Identify a replacement for Distress Index (DI) = Pavement Distress Score (PDS)
 - Recommendations to model and forecast life cycle, RSL, and federal pavement condition measures (IRI, Rut/Fault, Cracking %)
- Multi-Objective Decision Analysis (MODA) starts Oct '23
 - Develop a performance-based approach to inform decision-making based on multiple objectives, including condition and long-range goals
 - Categorize all highway assets, investment options, goals and metrics, and recommend weights for each
- Project Identification Tool (PIT) ETA Spring '24
 - Pavement project prioritization and optimization
 - Will utilize above research to forecast PCM for the network





State Long Range **Transportation Plan:** Michigan Mobility 2045 (MM2045) Integrated freight, rail, active

- transportation, and transit plans
- MM2045 vision has become MDOT's vision
- Emphasizes the need for AM, rightsizing, resiliency, and sustainable longterm funding across modes and assets to meet future needs of all people
- Core Strategies:
 - Manage resources responsibly
 - Advance TAM to optimize transportation investments





MDOT's Asset Management Vision:

To integrate asset management practices and systems into everyday business operations and decision making to provide the desired level of service in a sustainable way, while managing risk, at the lowest lifecycle cost.

Michigan Transportation Asset Management (MiTAM)

- A strategic effort to bring asset management to all business areas, including planning, design, construction, operations, and maintenance.
- Develop an enterprise asset management system that links all assets together in one tool to measure/compare different assets within a geographic area to determine the best investment decisions to meet the department's vision.
- Transportation Asset Steering Committee



Transportation Asset Management Council (TAMC)

- Formed under Michigan State Law: Public Act 499 of 2002 to promote asset management practices among all 600+ road agencies
- Utilizes Pavement Surface Evaluation and Rating (PASER) for collecting condition data on the federal-aid network
- Requires Local Asset Management Plans new in 2018
 - All local agencies with 100+ miles of certified roads
 - Must be updated every 3 years
- Michigan Infrastructure Council (MIC) AM Champion Program







Mission:

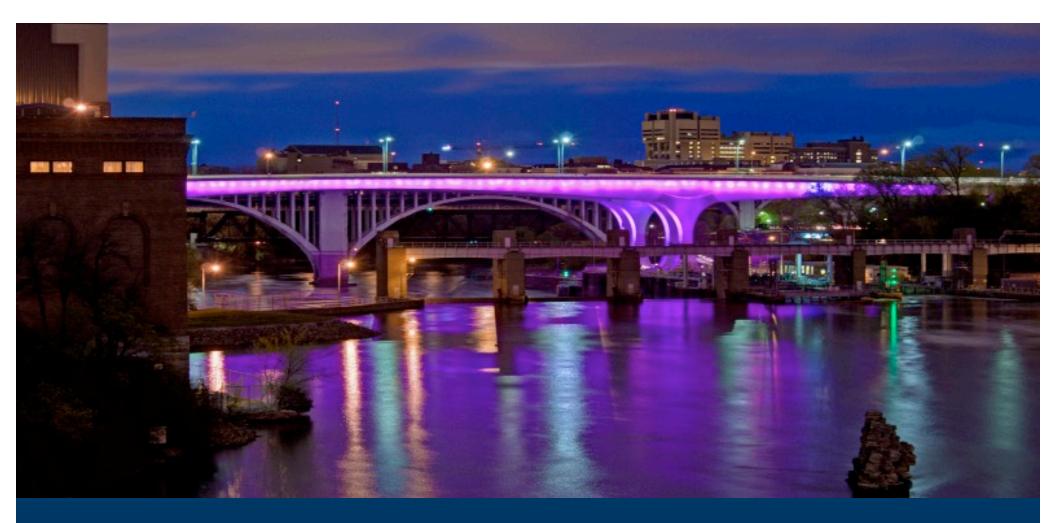
Serving and connecting people, communities, and the economy through transportation.

For more information on Asset Management (michigan.gov)

DEPARTMENT OF TRANSPORTATION

Project Prioritization and Selection

TAM Peer Exchange July 8, 2023



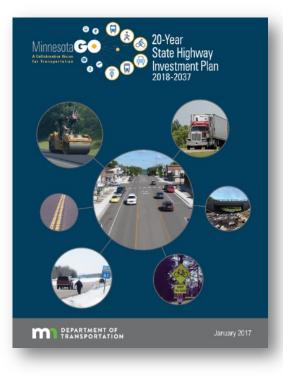
Context and Background

Governance and Funding

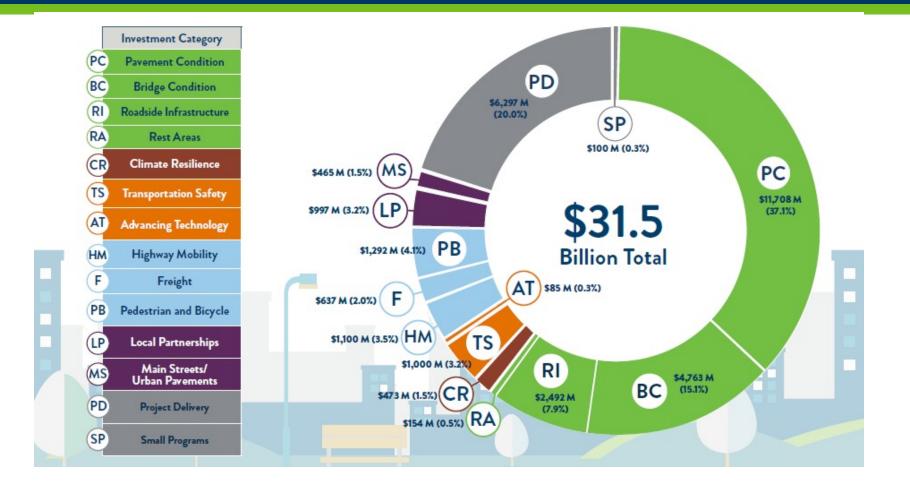
- Commissioner appointed by Governor, no board or commission
- Constitutionally dedicated/restricted funding
 - Set percentages listed in the state constitution to dedicated funds for state highways, county highways, municipal streets, and transit

Performance-Based Planning

- Used performance-based planning since 2003
- 20-Year Highway Investment Plan (MnSHIP)
 - Fiscally constrained, risk and performance-based
 - Not project specific
- 10-Year Capital Highway Investment Plan
 - Project specific
 - Explicitly tracks outcomes / investment compared to MnSHIP
 - Updated annually



20-Year Investment Plan



How We Talk About Selecting Projects



Policy and Scoring



Project Selection Policy

- Policy adopted in November 2018
- Applies to almost all state highway construction projects
 - Exempted some preventive maintenance, emergency repairs, etc.
 - First implemented with the 2020-2023 STIP
 & 2020-2029 Capital Highway Investment Plan (CHIP)

Use of Scores & Transparency

- MnDOT posts:
 - Criteria and methodology for all project selection processes
 - Scores for all projects selected and evaluated but not selected
- The score assigned to candidate projects is a key factor in project selection, but other factors are considered in addition to the score.
 - When a high scoring project is not selected or when a lower scoring project is selected, MnDOT provides a short explanation of the reasoning

Selection Categories

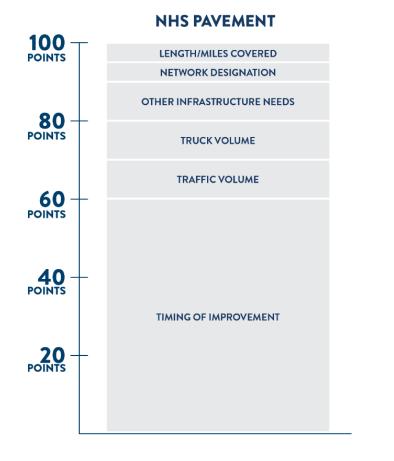
SCORED/SELECTED WITHIN EACH DISTRICT

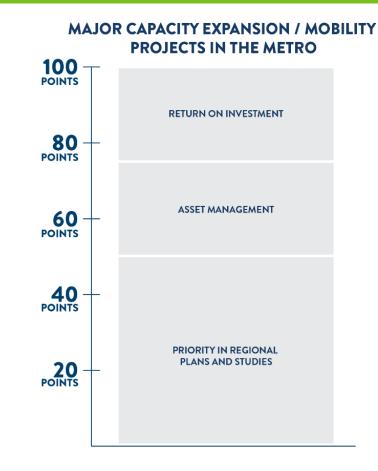
- Pavement
 - NHS
 - Non-NHS
 - Urban
- Non-NHS bridges and culverts
- Mobility/capacity expansion
- Standalone:
 - Safety
 - Bicycle and pedestrian
- Local Partnership Program

SCORED/SELECTED **STATEWIDE**

- NHS bridges and culverts & ped bridges
- Specialty/competitive programs:
 - Corridors of Commerce
 - Highway Freight Program
 - Highway Safety Improvement Program
 - Historic Roadside Properties
 - ITS
 - Railway-Highway Crossings
 - Safety Rest Areas
 - Standalone Noise Barriers
 - Transportation Economic Development
 - Weigh Station Capital Improvements

Examples



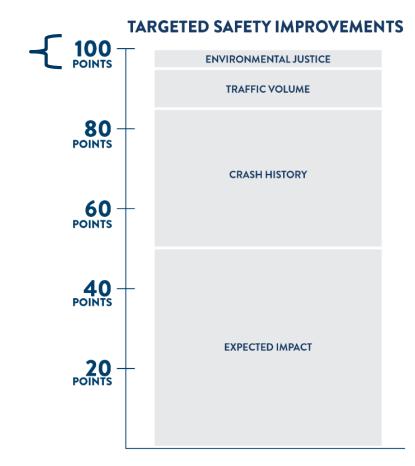


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Examples: Environmental Justice

Included EJ in score (based on census data of adjacent tracts) in some categories

Currently several efforts underway to study equity that may inform revisions/additions



Score Included in STIP & CHIP

District	7 Projects for	Years 2025-203	30 of the 10-Year CHIP				
# ROUTE COUNTY		COUNTY	DESCRIPTION	DESCRIPTION LENGTH CC (MI) RAI		PROJECT SELECTION CATEGORY*	SCORE*
			2026				
7	190	NOBLES	Resurface WB lanes from Adrian to Rushmore	8.7	\$5.5 M-\$7.5 M	NHS Pavement	83
8	190	NOBLES	Rehabilitate I-90 bridges in Nobles County	0.3	\$3.0 M-\$4.0 M	NHS Bridge	80
9	US 14	BLUE EARTH	Repair CSAH 82/CSAH 3 to two miles east of Eagle Lake	6.4	\$4.9 M-\$6.7 M	NHS Pavement	80
10	MN 22	FARIBAULT	Resurface from I-90 to Wells	9.9	\$3.0 M-\$4.0 M	Non-NHS Pavement	76
11	MN 109	FARIBAULT	Reconstruct Highway 22 in Wells	2.4	\$6.8 M-\$9.2 M	Urban Pavement	75

*State hiphway projects include a project score and project selection program based on MnDOT's new project selection policy. Projects which were selected and included in

How the projects scored

The construction costs shown on this list represent a very rough estimate based on limited information available at the time selection decisions were made. Actual construction and delivery costs will change over time as projects go from a concept through the project development process and are eventually constructed. <u>View more detailed scores (Excel</u>).

Last updated December 2019

Score	District	Bridge number	Route • •	Key intersection or closest landmark	Work type	Year planned (FY) ▲ ▼	High level construction cost estimate for planning purposes	Comments • •
100	Metro	9600N	MN77 Northbound	Minnesota River/Blackdog Road	Reoverlay deck surface	2025	\$3,800,000	
97	Metro	27855	1-94	Highway 55	Overlay deck surface	2025	\$4,500,000	
90	6	9009	MN 30	North Br <mark>i</mark> dge Root River	Replace	2021	\$1,900,000	Coordinated with bridge 9008
90	Metro	9700	US 10	Rum River	Replace	2022	\$61,000,000	
90	Metro	9217E	l-494 Eastbound	Minnesota River	Reoverlay deck surface	2023	\$7,300,000	
90	Metro	9217W	l-494 Westbound	Minnesota River	Reoverlay deck surface	2023	\$6,800,000	
90	Metro	9600S	MN 77 Southbound	Minnesota River/Blackdog Road	Reoverlay deck surface	2025	\$3,800,000	
88	1	69816	Lake Ave	Over I-35	Overlay deck surface	2020	\$2,000,000	Coordinated with a city of Duluth project or Superior Street.
87	3	71012	MN 25	Mississippi River	Overlay deck surface	2024	\$2,500,000	
85	1	69808	1-535	Over Garfield Ave and railroad	Redeck	2028	\$3,700,000	
81	6	9040	US 63	Mississippi River and Canadian Pacific Rail	Replace	Not Selected	\$39,000,000	Complex project that requires coordination with railroad

Candidate Lists Online

- Website has multiple ways to navigate:
 - By district
 - By type of project or program



www.mndot.gov/projectselection

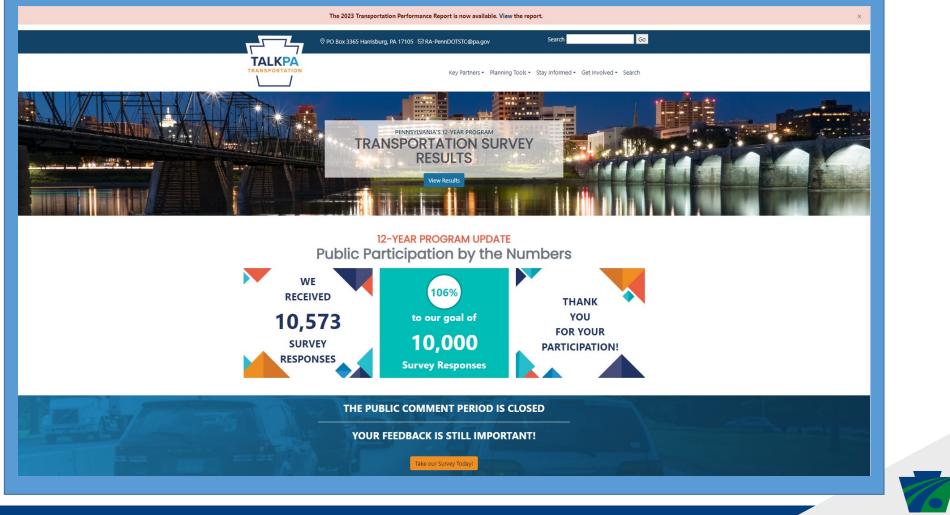
Shaker Rabban Asset Management Planning Director Shaker.rabban@state.mn.us

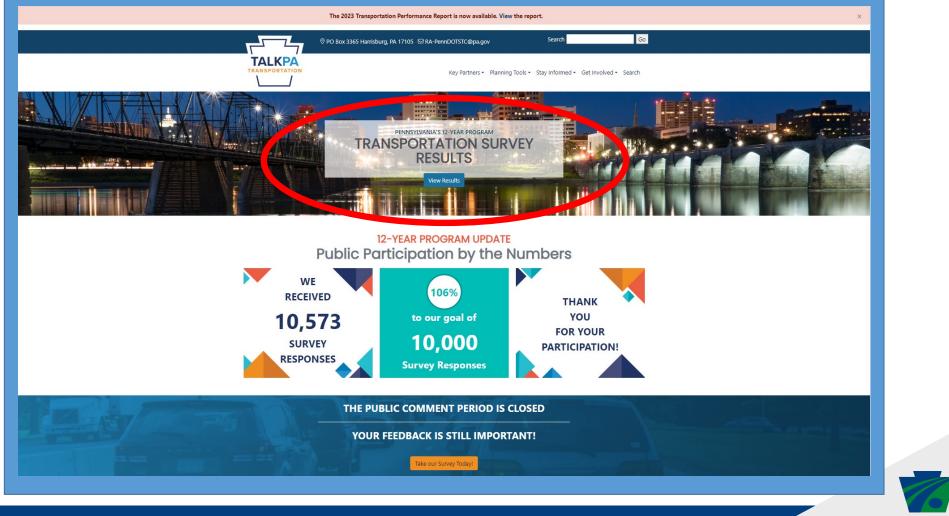
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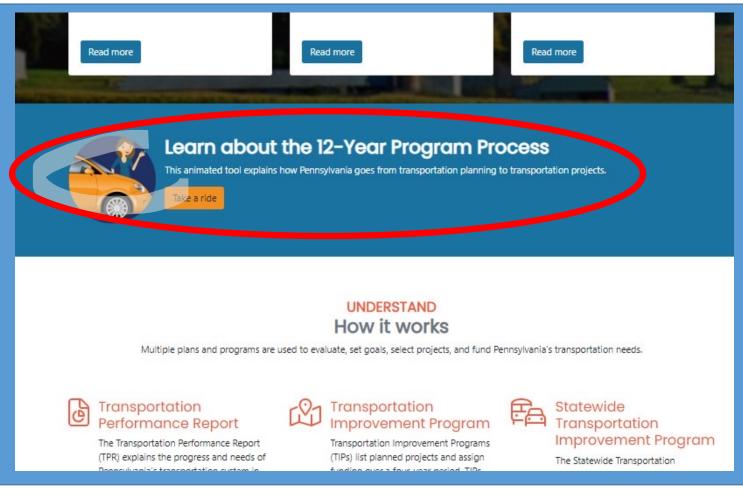


Project Selection Process



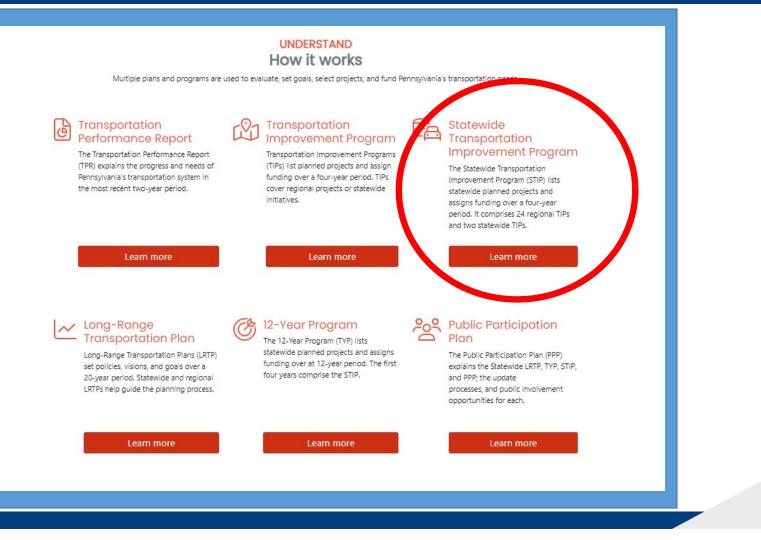


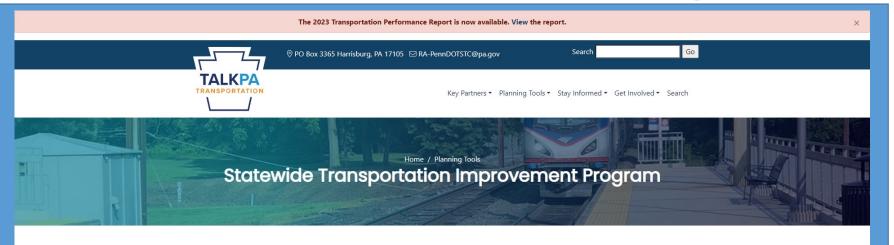












HOW IT WORKS Statewide Transportation Improvement Program (STIP)

The Statewide Transportation Improvement Program (STIP) lists statewide planned projects and assigns funding over a four-year period. It includes the 24 regional <u>Transportation Improvement Programs</u> (TIPs) and two statewide-managed TIPs (Interstate Management Program TIP and Statewide Initiatives TIP).

Who creates it?

PennDOT combines the 24 regional and two statewide-managed TIPs to create the STIP. PennDOT submits the draft STIP to the Federal Highway Administration, Federal Transit Administration, and the US Environmental Protection Agency for review and approval.

When is it updated?

The STIP is updated every two years after the regional TIPs are submitted and approved. The Draft 2023 STIP Public

Read the 2023 STIP

The Draft 2023 STIP was available statewide for public review and comment from June 15 through June 30, 2022. Additionally, while there are no areas in Pennsylvania under the jurisdiction of Indian Tribal governments, PennDOT considers federally-recognized Tribes to be interested parties. Accordingly, PennDOT coordinated with representatives of 15 federallyrecognized Tribes that have interests in Pennsylvania to provide opportunities for review and comment on the Draft 2023 STIP during the comment period. At the end of the comment period, PennDOT had received a total of 50 comments for review and consideration. PennDOT then submitted the Draft 2023 STIP to the Federal Highway Administration, Federal Transit Administration, and the US Environmental Protection Agency for a 45-day review and approval period on August 17, 2022. The 2023 STIP submission included air quality conformity determinations, public comment information and other supporting documentation. The Draft 2023 STIP received federal approval and went into effect on October 1, 2022.

The 2023 STIP includes \$28 hillion (\$15.9 hillion for Highway/Bridge and \$11.4 hillion for Transit) in federal_state_local_and

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When is it updated?

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A What laws and regulations are involved?

- Title 23 Code of Federal Regulations 450
- Title 23 Code of Federal Regulation 924 Title 49 Code of Federal Regulation 625
- 49 U.S. Code 5303
- Infrastructure Investment and Jobs Act (IIJA), otherwise known as the Bipartisan Infrastructure Law (BIL)
- Pennsylvania Consolidated Statutes <u>Title 74</u>
- Pennsylvania Code <u>Title 67</u> 2025 Transportation Program Financial Guidance
- 2025 Transportation Program General and Procedural Guidance

How does it impact the planning process? <u> 1</u>0

The STIP makes up the first four years of the <u>12-Year Program (TYP)</u>.

Public Participation Opportunities

- Participate locally during the regional TIP updates.
- Learn about the STIP process. Participate in the <u>12-Year Program</u> Update (TYP).
- The Draft 2023 STIP Public Comment Period was held from June 15 through June 30, 2022.

Read the 2023 STIP

The Draft 2023 STIP was available statewide for public review and comment from June 15 through June 30, 2022. Additionally, while there are no areas in Pennsylvania under the jurisdiction of Indian Tribal governments, PernDOT considers federally-recognized Tribes to be interested parties. Accordingly, PernDOT coordinated with representatives of 15 federally-recognized Tribes that have interests in Pernsylvania to provide opportunities for review and comment on the Draft 2023 STIP during the comment period. At the end of the comment period, PernDOT had received a total of 50 comments for review and consideration. PennDOT then submitted the Draft 2023 STIP to the Federal Highway Administration, Federal Transit Administration, and the US Environmental Protection Agency for a 45-day review and approval period on August 17, 2022. The 2023 STIP submission included air quality conformity determinations, public comment information and other supporting documentation. The Draft 2023 STIP received federal approval and went into effect on October 1, 2022.

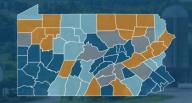
The 2023 STIP includes \$28 billion (\$15.9 billion for Highway/Bridge and \$11.4 billion for Transit) in federal, state, local, and private resources over the four-year period for capital improvements. The STIP consists of a list of prioritized projects/project phases identified for funding by federal fiscal year. The 2023 STIP includes Transportation Improvement Programs (TIPs) as adopted by each Metropolitan Planning Organization (MPO) and Rural Planning Organization (RPO), as well as the TIP for Wayne County, the centrally managed Interstate Management (IM) TIP and the Statewide Initiatives (STWD) TIP

Learn about the STIP Process (iew the current 2023 STIP/TYP 5 30 23 (XLS) ead the 2023 STIP (PDF

The 2023 STIP Project List

The 2023 STIP has been broken up by county to make searching easy. Select a county on map to view the regional TIP project lists. The Interstate and Statewide projects are grouped separately and can be viewed here: Interstate or Statewide Project Lists. Use the toggle below to switch between the TIP (2023-2026) project lists and the full TIP (2023-2034) list.





The 2023 STIP Project List

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Project Funding Estimate

Project ID: 613

Project Administrator: PENNDOT Improvement Type: Bridge Rehabilitation

Municipality: North East

Actual Bid Date:

Location: US 20 (East Main Street) Bridge over Twenty Mile Creek in North East Township

Project Description: This project includes the rehabilitation along with a four (4) mile detour of the US 20 (East Main Street) Bridge over Twenty Mile Creek in North East Township. The bridge is 376 feet in length.

Title: Twenty Mile Creek Br

Estimated Bid Date: 1/1/2023

Air Quality Status: Exempt from Regional Conformity

State Route: 20

Analysis

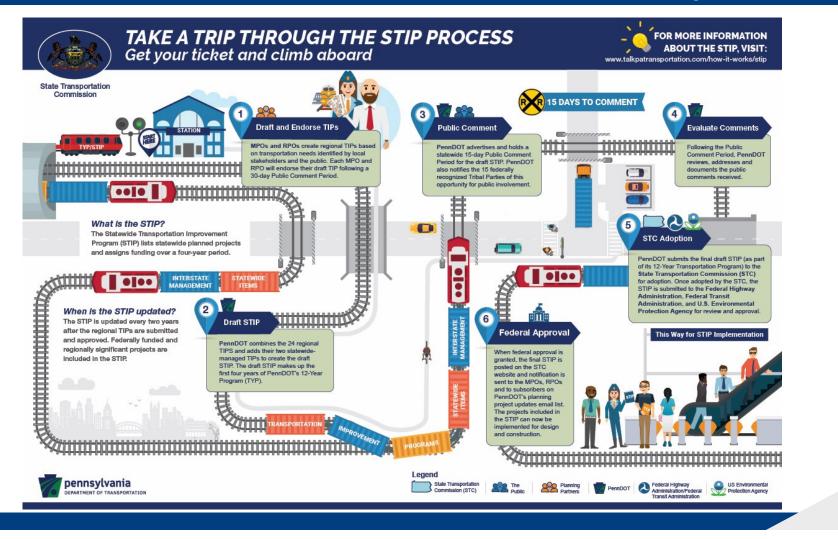
Project Costs (In Thousands)								
Fund	2023	2024	2025	2026	2027-2030	2031-2034		
State	\$1800	\$0	\$0	\$0	\$0	\$0		

Total FFY 2023-2034 Cost: \$1,800



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talkPAtransportation.com

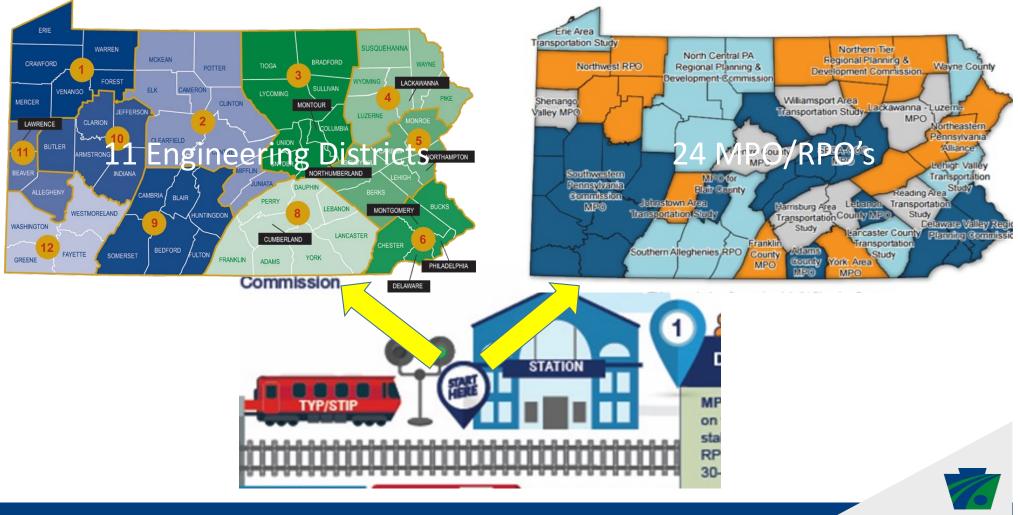




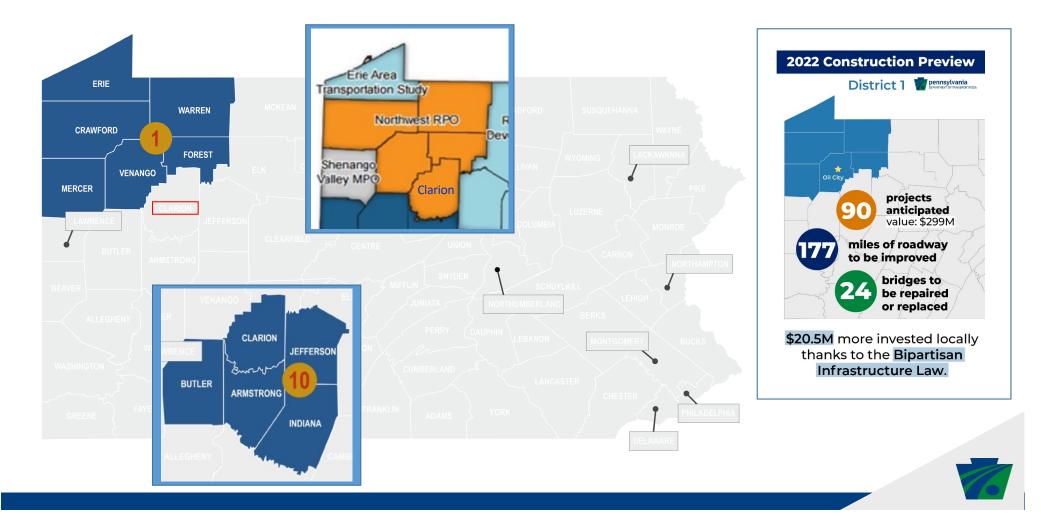
talkPAtransportation.com

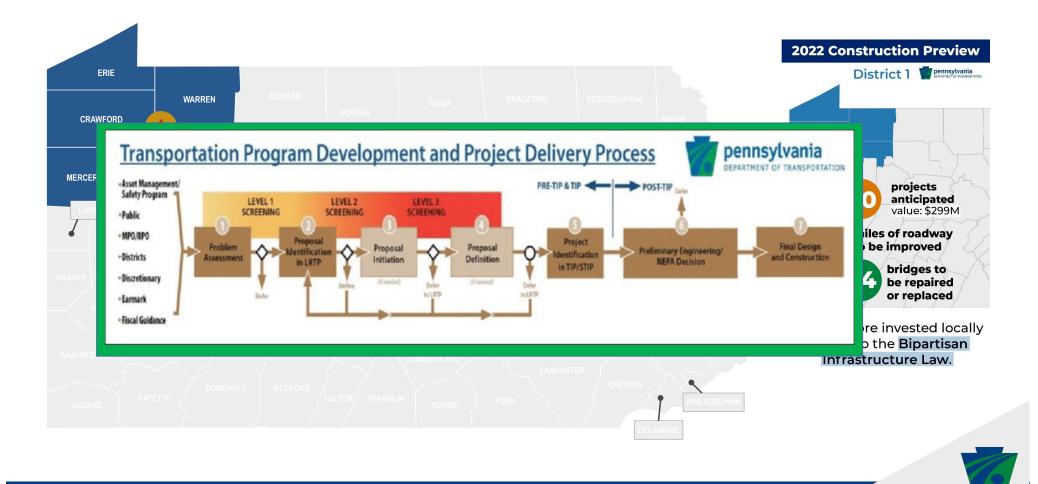


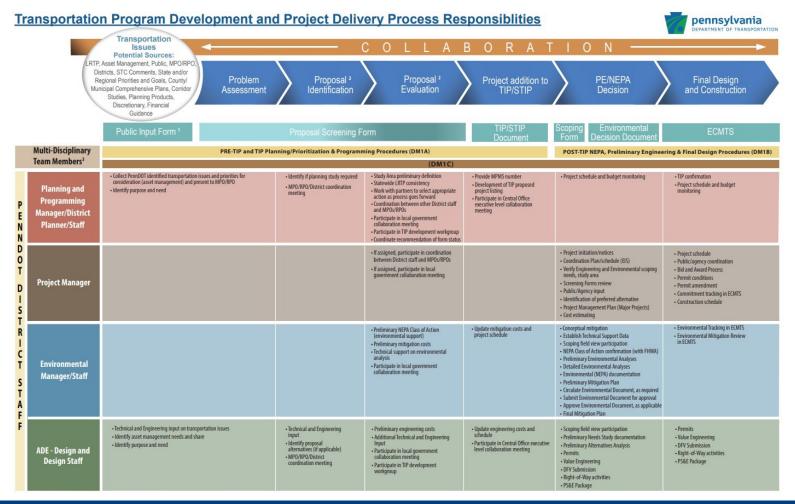
LOGISTICS



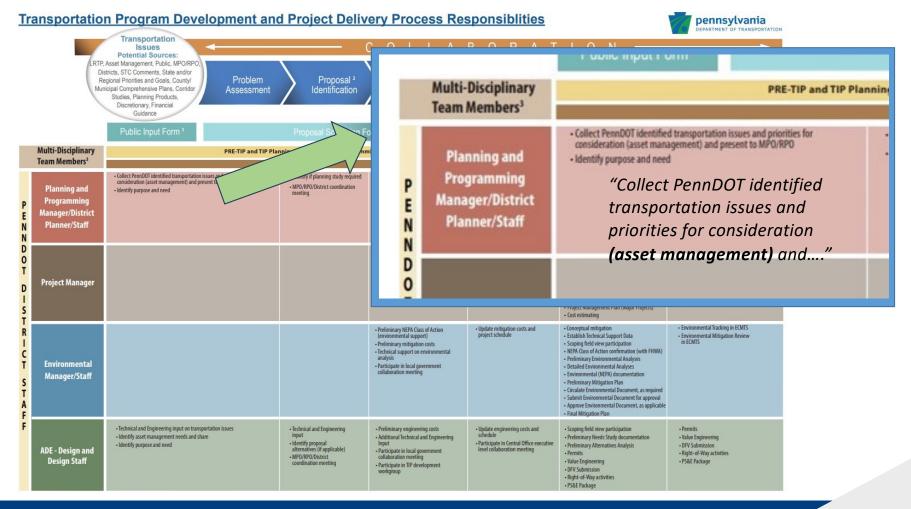
LOGISTICS

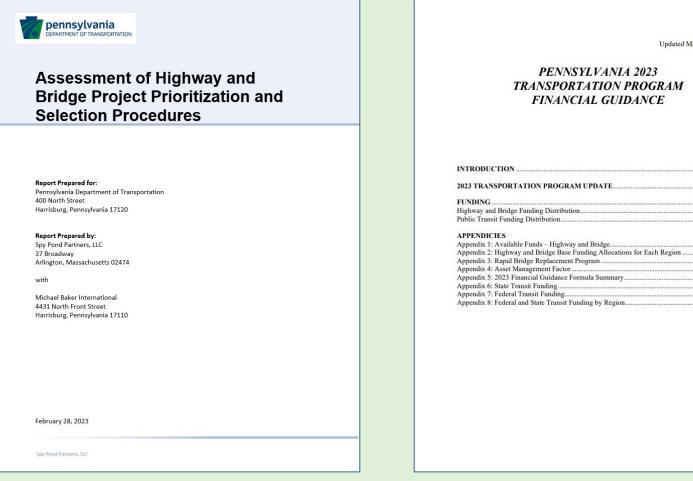












Updated March 8, 2022

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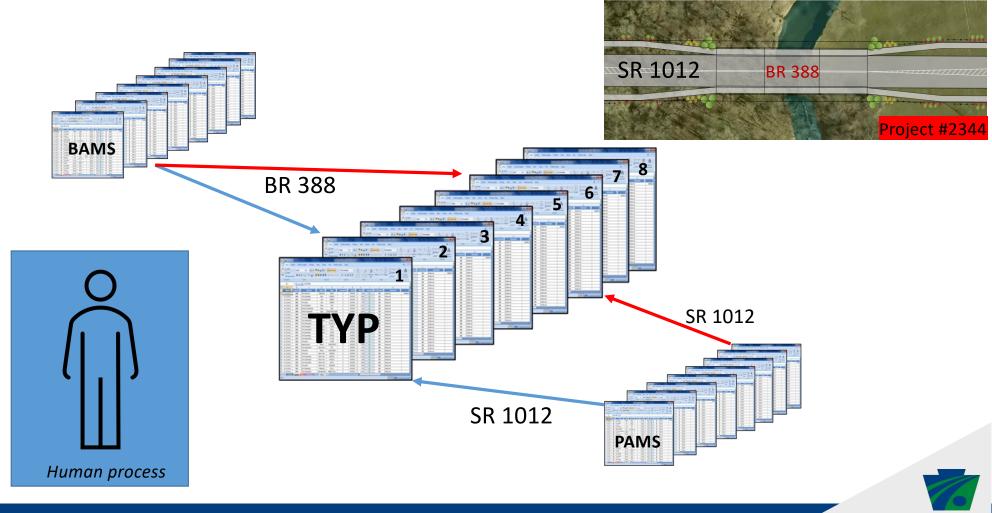
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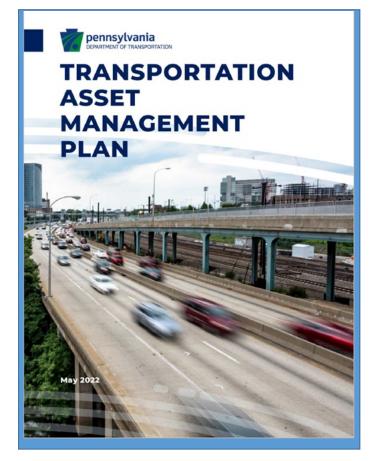
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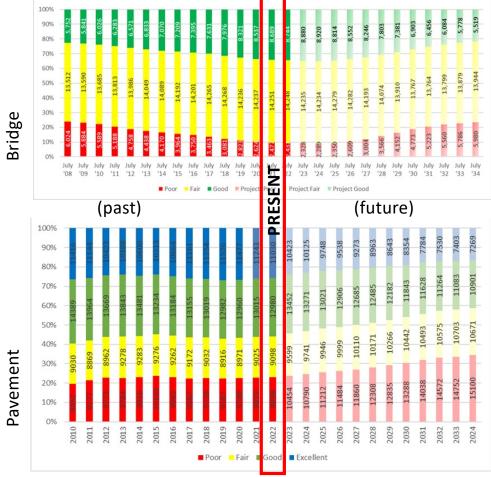
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SHOULD-BE TIP PROCESS









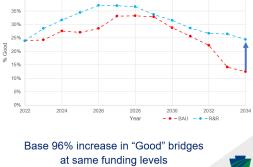


BRIDGE PLANNING – TIP UPDATE

40%

• HATs TYP - Business As Usual vs Revised & Rescoped

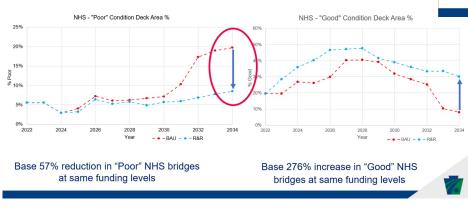




Total - "Good" Condition Deck Area %

BRIDGE PLANNING – TIP UPDAT

• HATs TYP – Business As Usual vs Revised & Rescoped



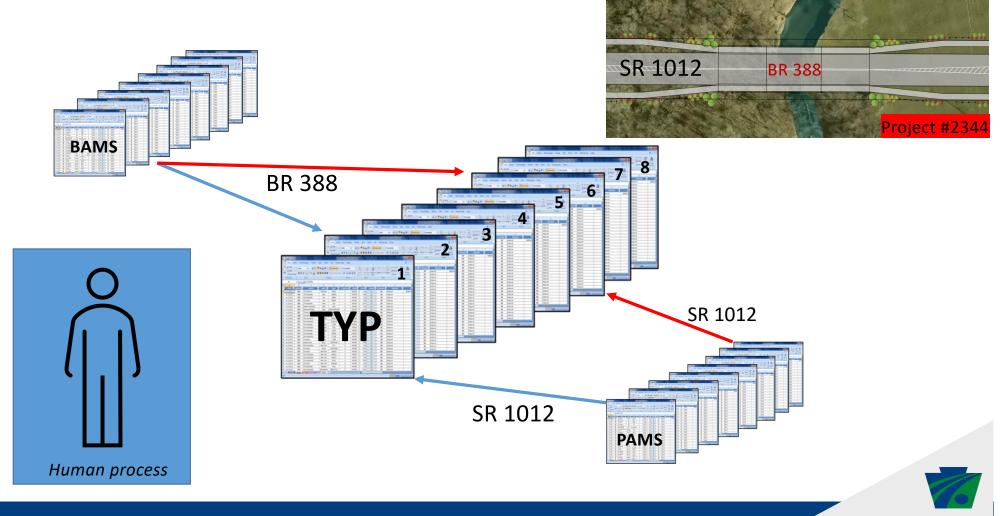
Base 31% reduction in "Poor" bridges at same funding levels



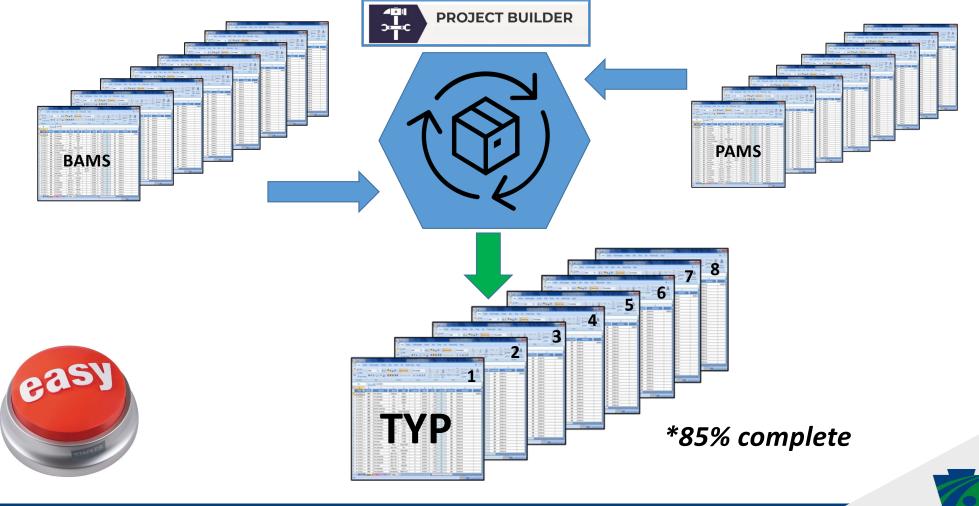


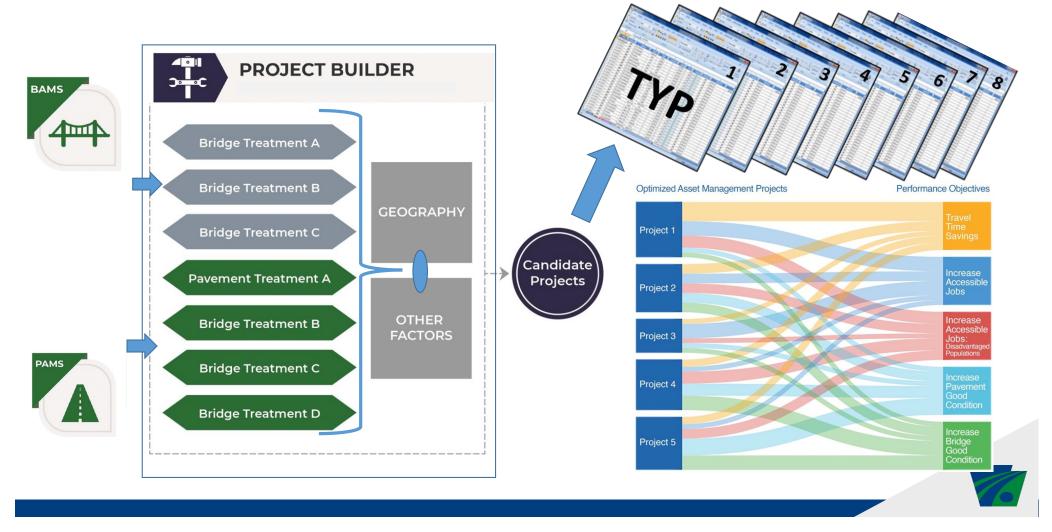


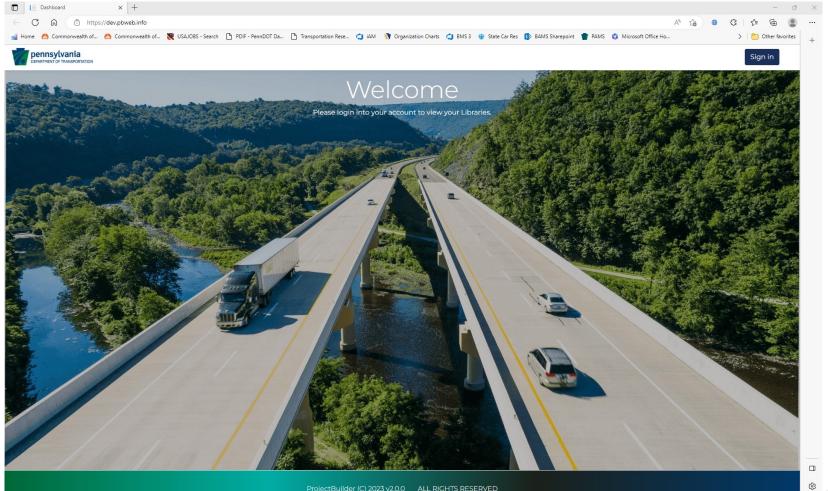
SHOULD-BE PROCESS









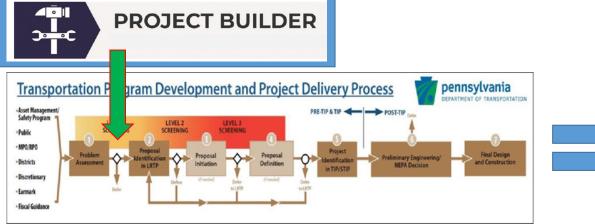


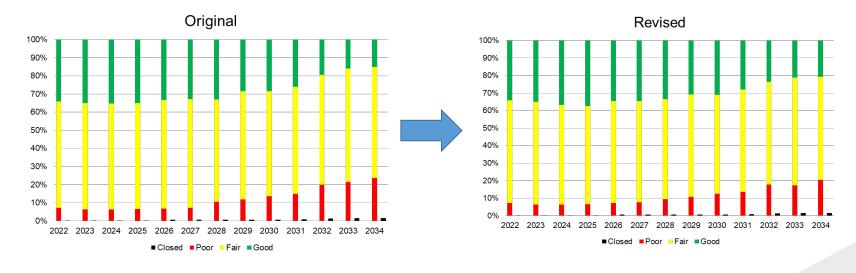


Home	Name	Description	Number of Treatments	Shared	Owner	Actions
Libraries	Shared_Test1	A library that is setup to be shared	2151	~	Raghu - Krys	
Treatments	↓ new library omar	library description	441	~	то	
View	New Library	Description for the new library	90	~	Raghu - Krys	
Scenarios	↓ test	test to see if we can update a library	0	~	то	
View	DG-Library-2	DG-Library-2	2183	~	Dmitry	
Run						
Projects	ų					
Projects View	L.					
View	↓					
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View	•					
View		port Treatments				
		port Treatments				

🔒 Home	Мар
Libraries	13-demo scen 1 V Select County V Select Route V Select Treatment V
🛠 Treatments	→
Scenarios	→ FILTER BY: PROJECT YEAR ▼ PROJECT TYPE ▼ TREATMENT ▼
Projects	→ project id
~ Visualization	PROJECT ID: 3 Type: Bridge Year: 2023
Мар	Bridges: 1 Pavement Segments: 0
Charts	→ Total Cost: \$57,035 ① THIS PROJECT COULD NOT BE MAPPED Reading Reystown Reading Re
Reports	→ PROJECT ID: 19 Type: Bridge Year: 2023 Bridges: 1 Pavement Segments: 0 Total Cost: \$121,670
	PROJECT ID: 21 Type: Bridge Year: 2023 Bridges: 1 Pavement Segments: 0 Total Cost: \$892,500
	PROJECT ID: 24 Type: Bridge Year: 2023 Bridges: 1 20 km Leaflet Powered by Esri Kutztown University, Baltimore County Government, Centre County of Chester, Lehigh County PA, WashCo MD, York Co









Questions?

jbruner@pa.gov

Code: <u>http://repo.iam-demo.net</u>





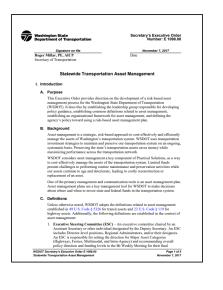
FHWA/AASHTO Asset Management Peer Exchange

Jonathan Fok Asset Management Specialist July 8-9, 2023

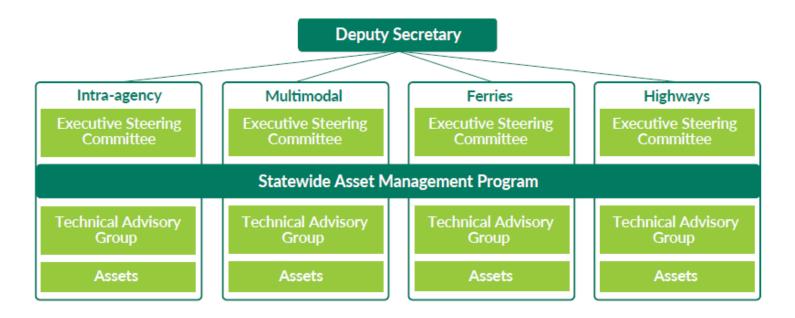
> Roger Millar, Secretary of Transportation Amy Scarton, Deputy Secretary of Transportation

WSDOT's Executive Order for Asset Management

- The Statewide Transportation Asset Management Executive Order (1098.00) provides direction on the development of a risk-based asset management process for the Washington State Department of Transportation (WSDOT).
- It does this by:
 - Establishing the leadership group responsible for developing policy guidance;
 - Establishing common definitions related to asset management;
 - Establishing an organizational framework for asset management; and
 - Defining the agency's policy toward using a riskbased asset management plan.



Statewide Transportation Asset Management Organization Structure



WSDOT

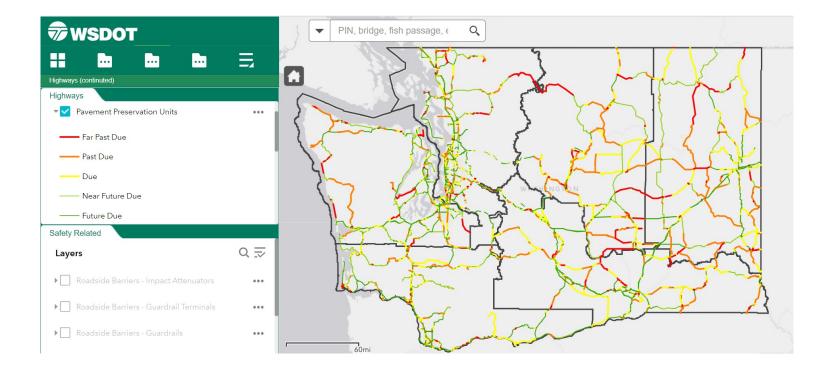
WSDOT Data Systems to Support Asset Management

- WSDOT has several Asset
 Management systems:
 - Pavement Management System (WSPMS)
 - Bridge Engineering Information System (BEISt)
 - Capital Facilities Management System (CAFM)
 - Fleet Equipment Management System (FEMS)
 - Others

- WSDOT has several Maintenance Management systems:
 - Highway Activity Tracking System (HATS)
 - Maintenance Productivity Enhancement Tool (MPET)
 - Others
- WSDOT has several Financial Management systems:
 - Transportation Executive Information System (TEIS)
 - Program Management System (CPMS)
 - Others

🕏 WSDOT

WSDOT Asset Management GIS Application



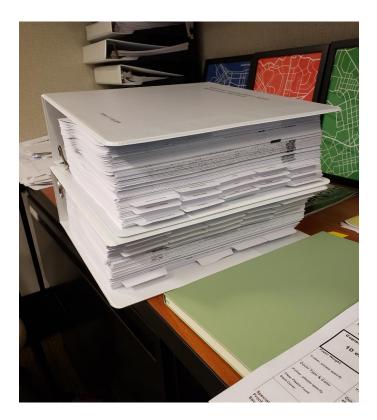


Next Steps

- WSDOT is continuing to document our current business processes to determine gaps through the Asset Management Plans
 - Many asset classes beyond Pavement and Bridge have less mature data to be able to inform a more robust analysis for communicating needs
- WSDOT is continuing to strengthen the connection between asset management planning and asset management implementation
 - Incorporating more assets (and asset attributes) into the Asset Management GIS Application beyond Pavement and Bridge

Questions?

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