### **Transportation Asset Management Webinar Series** Webinar 70

# **Information and Systems**

Sponsored by FHWA and AASHTO

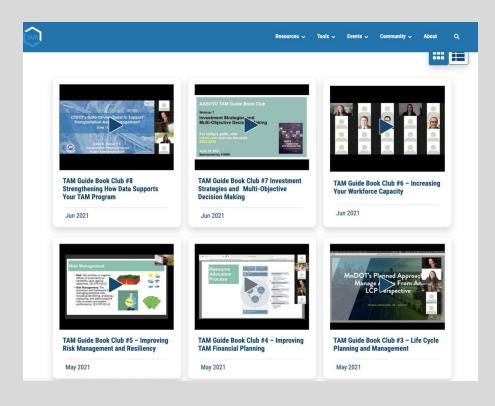






# FHWA/AASHTO Asset Management Webinar Series

- This is the 70th in a webinar series that has been running since 2012
- Webinars are held every two months, on topics such as off-system assets, asset management plans, asset management and risk management, and more
  - Usually, the 3rd Wednesday of the month, 2PM Eastern
- We welcome ideas for future webinar topics and presentations
- Submit your questions using Zoom's chat feature



# Welcome

FHWA and the AASHTO Sub-Committee on Asset Management are pleased to sponsor this webinar series

- Sharing knowledge is a critical component of advancing asset management practice
- FHWA Asset Management Hub: <u>https://www.fhwa.dot.gov/asset/pubs.cfm</u>

# Webinar Objectives

- Learn about the TAM Guide Chapter 7 Information and Systems.
- Highlight how data drives TAM activities and the importance of well-managed data and integrated information systems.
- Feature best practices from state transportation agencies regarding information systems and TAM.

# Webinar Agenda

- 2:00 Welcome, Overview, and Agenda Anna McLaughlin, AASHTO Tashia Clemons, FHWA Hyun-A Park, Spy Pond Partners
- 2:10 Topic Overview Digital TAM Guide Chapter 7 Will Duke, Spy Pond Partners
- 2:25 Lifecycle BIM for Infrastructure: A Business Case for Project Delivery and Asset Management. Chris Williges, HDR

- 2:40 Virginia DOT Guardrail Inspection
   Program Innovations
   Wenling Chen & Matt Barret, Virginia
   DOT
- 2:55 Indiana DOT AI Project Bundling for Improved TAM Results Louis Feagans, Indiana DOT
- **3:10 Q&A, Discussion and Next Steps** Hyun-A Park, Spy Pond Partners Anna McLaughlin, AASHTO

**TAM Webinar # 70 Information & Systems** 

## AASHTO Transportation Asset Management Guide

# **Information & Systems**

August 21, 2024



# NCHRP 08-137 Updates to the Digital Edition of the AASHTO Transportation Asset Management Guide





## **TAM Guide Framework**

### TAM STRATEGY & PLANNING

TAM Vision, Goals and Strategy

**Developing a Transportation Asset** 

TAM Scoping and Structure

Management Plan (TAMP)

Improving TAM Processes

TAM Integration

# ORGANIZATION & PEOPLE

Establishing TAM Roles, Responsibilities, and Competencies

Strengthening Coordination and Communication

Managing Change

### **RESOURCE ALLOCATION**

Allocation and Prioritization Process

Cross-Asset Resource Allocation

**Financial Planning** 

Work Planning and Delivery



**TAM Systems** 

**Asset Data Collection** 

Data Sharing, Reporting and Visualization

Data Governance and Management

### **ASSET PERFORMANCE**

Asset Service and Performance Levels

Life Cycle Management Approaches

Predicting Asset Conditions and Performance

### **MONITORING & ADJUSTMENT**

Performance Measurement and Management

Monitoring the State of the Assets

Monitoring Funding and Resource Allocation Trends

Monitoring Asset Work and Costs

**Tracking and Managing Risks** 

**Monitoring TAM Process Improvements** 

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# Information and Systems

7.1 NEW/UPDATED CONTENT TAM Information Integration

7.2 Collecting Asset Data

7.3

Asset Data Sharing, Reporting and Visualization

7.4

Data Governance and Management

7.5 NEW SECTION ! Future Applications: Building Information Modeling and Digital Twins Planning for information needs and thoughtful investment in data and systems is essential to a successful TAM program.

- Asset management is a data-driven activity
- Trusted, well understood, accessible data are needed.
- Collecting and maintaining data and developing and implementing systems is a costly endeavor.
- Agencies have limited resources for data collection and management.

# Information and Systems

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**7.2** Collecting Asset Data

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7.5 NEW SECTION ! Future Applications: Building Information Modeling and Digital Twins

# This chapter helps agencies answer critical questions to identify asset management data needs.

- What decisions do we need to make or questions need to be answered?
- What data items are required or desired? What value will each data item provide?
- What level of detail and accuracy is required? How often should data be updated?
- How can data be sustainably integrated and made accessible and useful to targeted users.

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## So what's new in the Digital TAM Guide?

- New Sections
- New Research
- New Practice
   Examples
- New Checklists
- New How To's

- New Videos
- New Audio
- New Knowledge Check
- New TAM Assessment



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### Chapter 7 Sections >

7.1 NEW/UPDATED CONTENT TAM Information Integration

7.2 Collecting Asset Data

### 7.3

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### 7.4

Data Governance and Management

### 7.5 NEW SECTION ! Future Applications: Building Information Modeling and Digital Twins

# **Information and Systems**

						V)
Section 7.1 Home	7.1.1	7.1.2	7.1.3	7.1.4	7.1.5	-

This section has the following parts:

- 1. **TAM Data and Systems**. Addresses the data and systems necessary to support TAM decision-making.
- Why Integrate?. Describes the benefits to be derived from integrated views of asset information.
- 3. **Planning for TAM Information Integration**. Discusses different levels of information integration and steps to strengthen integration.
- 4. Integrating Asset Information Across the Life Cycle. Addresses the use of tools, standards and processes to manage data for an asset over its entire life cycle from scoping and design through construction, maintenance and operation.
- 5. **TAM Data Guide**. Highlights the importance of effective data and information NEW systems in supporting Transportation Asset Management (TAM) programs.



**NEW SECTION** 

7.5.2

Chapter 7 Sections -

7.1 NEW/UPDATED CONTENT TAM Information Integration

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# **Information and Systems**

**Section 7.5 Home** 7.5.1

This section has the following parts:

- Building Information Modeling. Discusses Building Information Modeling (BIM) for Transportation as an emerging practice that integrates asset data across the planning, design, construction, operation, and lifecycle management of transportation assets.
- CRP Project TFRS-02. Discusses the completion of CRP Project TFRS-02 and the resulting publication of CRP Special Release 4, focusing on the application of Building Information Modeling (BIM) in transportation asset management.

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Chapter 7 Sections •

# **Information and Systems**

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### **New Research and Resources**

**Building Information Modeling (BIM) for Bridges and Structures** August 8, 2023 | FHWA

**BIM Beyond Design Guidebook** January 1, 2020 | Transportation Research

Establishing Multisource Data-Integration Framework for Transportation Data Analytics

February 19, 2020 | Journal of Transportation

National Transit Database October 17, 2023 | FTA Collaborative Practices for Performance-Based Asset Management Between State DOTs and MPOs January 1, 2021 | TRB

Guidebook for Data and Information Systems for Transportation Asset Management December 31, 2022 | Transportation

Transit Asset Management Systems Handbook October 15, 2020 | FHWA

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### **New Practice Examples**

#### Practice Example

VDOT Pavement Management Systems Assessment

#### Virginia DOT

Virginia DOT (VDOT) has a long standing and high functioning Pavement Management program. This program is organized around a well-established pavement management system (PMS) and pavement maintenance scheduling system (PMSS). These systems are used by Central Office and District staff to forecast pavement conditions, allocate resources, and plan targeted preventative, corrective, and restorative maintenance projects. Although VDOT staff were confident in their program, they were motivated to identify if further improvement would be possible through data and/or system improvements.

\*Note: This practice example was derived from NCHRP Final Research Implementation Report 08-115: Guidebook for Data and Information Systems for Transportation Asset Management. More TAM Data Assessment research implementation examples are available at:

https://www.tamdataguide.com/research-implementation-examples/

Virginia DOT: Pavement	
<b>Management Assessment</b>	

#### Group Assessment (w/ Individual Assessments) General Action Plan

Virginia DOT (VDOT) has a long standing and high functioning Pavement Management program. This program is organized around a well-established pavement management system (PMS) and pavement maintenance scheduling system (PMSS). These systems are used by Central Office and District staff to forecast pavement conditions, allocate resources, and plan targeted preventative, corrective, and restorative maintenance projects.

Sponsor Tanveer Chowdhury Assistant State Maintenance Eng.

> Core Team Raja Shekharan State Pavement Management Eng. William Duke

Participants Kalyan Asam Pavement

Management

Shahriar Najafi

Management

Although VDOT staff were confident in their high-performing program, they were motivated to identify if further advancement would be possible through data and/or system improvements.

#### Step 1: Assessment Planning

Participants were selected based on their involvement in annual pavement condition data collection, pavement management system oversight, and pavement maintenance planning and contract development. Two District pavement managers were included, as were IT staff supporting key systems and tools.

#### Step 2: Benchmarking and Improvement Selection

A 60-minute kickoff meeting introduced participants to the assessment framework and tools. offline, individual assessment responsibilities were assigned and 2-weeks allowed for completion. Group consensus discussion was led using the TAM Data Assistant's group assessment facilitation features. The facilitator guided discussion and recorded outcomes directly into the tool during the three 90-minute meetings required to complete all 51 elements.

#### Step 3: Evaluation and Implementation Action Planning

Individual improvements were not evaluated, instead the facilitator produced an assessment summary presentation and worked with the core team to consolidate and select proposed improvement actions. A single 90-minute meeting was used to confirm outcomes and proposed actions.

Step 4: Closeout and Next Steps

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## New How To's

- Perform a Data Management Maturity Assessment
- Perform a Data Value
   Assessment and Develop a
   Data Value Improvement Plan
- Perform a TAM Data Assessment
- Evaluate BIM Maturity and Identify a Future Target
- Evaluate ROI for BIM

#### How-To

## Evaluate Current Maturity to Support BIM and Identify a Future Target

CRP Special Release 4: Lifecycle BIM for Infrastructure: A Business Case for Project Delivery and Asset Management developed a maturity matrix and supporting spreadsheet tool which provide transportation agencies a framework with which to identify the current level of BIM maturity and to assess opportunities to better integrate BIM within their organizations.

This Organizational BIM Assessment Matrix can be utilized to evaluate current and target desired maturity through a three-step process.

#### 1. Identify the Planning Timeframe

Focus your evaluation on either short-term goals (1-2 year outlook) or on developing a long-term roadmap (5-10 year horizon).

#### 2. Complete the Maturity Assessment

Download the spreadsheet Assessment Matrix tool and work either individually or with targeted stakeholders to enter the Current and Target maturity level for each of the 20 elements.

#### 3. Summarize and Communicate Results

After completing the maturity assessment, use the Summary tab of the tool to view a summary of each of the six BIM Planning Element Areas assessed (Strategy, BIM Uses, Process, Information, Infrastructure, and Personnel). Develop summary materials to communicate current vs. target level and support executive/decision-maker engagement and plan next steps.

Guide Home / 7. Information and Systems / 7.4 Data Governance and Management



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Chapter 7 Sections •

7.1 NEW/UPDATED CONTENT TAM Information Integration

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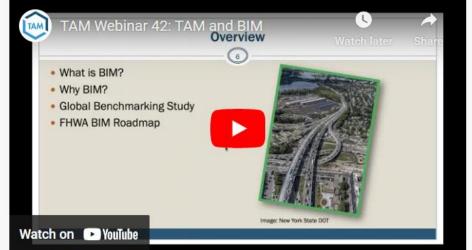
Data Governance and Management

7.5 NEW SECTION ! Future Applications: Building Information Modeling and Digital Twins

## **Information and Systems**

### **New Videos**

TAM Webinar #42 - TAM and BIM



TAM Webinar #51 - TAM and Transportation Systems Management and Operations (TSMO)



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# **Information and Systems**

**New Topics** 

# **Data Management, Analytics & Visualization**

This page features information on managing and maintaining your data. Whether you want to monitor data more effectively, bolster your data collection systems, or improve your data modeling, you can find what you need here.

### **Overview:**

Transportation asset management is by its nature a data intensive activity. State DOT's and other transportation agencies are facing increasing pressures to do more with their limited TAM resources. Whether you want to monitor data more effectively, bolster your data collection system, advance your data modeling, or improve your data-driven communication, you can find what you need here.



**New Audio** 

Chapter 7 Sections •

# **Information and Systems**

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Chapter 7 Information and Systems



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7.2 Collecting Asset Data

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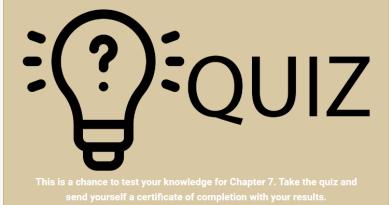
Asset Data Sharing, Reporting and Visualization

**7.4** Data Governance and Management

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## **New Knowledge Checks**

CHAPTER 7: INFORMATION AND SYSTEMS







## **Information and Systems**

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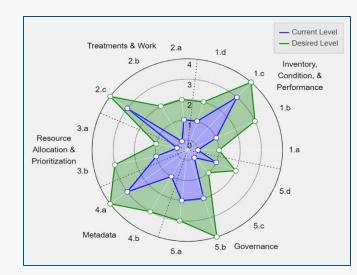
## New TAM Data and Data Management Assessments

A Specify and Standardize		B Collect C S	Store, Integ	rate, and A	Access Data D Analyze	E Act
A 1 Inventory, Condition, and Performance		A.2 Treatments and Work A 3 F	Resource Al	location an	d Prioritization A.4 Metadata	A 5 Governance
A.1 a Asset Inventory Data Model	Assessed V	A.1.b Asset Condition and Performance Data Model			A.1.c Design Model Standards	A.1.d Location Referencing
A.1.a Asset In	venton	/ Data Model				0
7.1.0 75500 11	ventory	Data Woder				
Standardized asset categor	ies, compone	nt breakdowns and core attributes, providing the fo	undation	for asset	inventory information tracking, integration, summary, and rep	orting.
Benchmar	k Practice Level (	lescription	Current	Desired Level	Improvement 1	Improvement 2
			Leve	Level	Define the "asset" and determine how the asset inventory	Coordinate with field and office staff to identify current
The agency has not defined any consistent definiti given asset or asset type.	ons <mark>o</mark> r metho	dologies for tracking inventory information for a	0	0	should be recorded to support current/desired practice.	inventory data collection practices and standards.
The agency has defined the "asset", documented h					Develop the "asset breakdown structure", providing clear criteria for identifying various asset "sub-types" and	Evaluate existing inventory standards to identify gaps or inconsistencies in current standards for improvement.
true inventory) and defined the general form for inventory data (e.g. asset points, lines, or polygons, or roadway segments, general asset counts).		1	1	"components".		
	22 - 22	· • • • • • • • • • • • • • • • • • • •	_		Specify detailed inventory data elements for each asset,	Specify minimum levels of inventory data coverage to
The agency has established an asset breakdown si components. Clear and comprehensive criteria for			2	2	sub-type, and component. Set required, recommended, and optional inventory data.	meet decision-making, communication, and reporting needs.
various components are established.					and optionis intentiony data.	Selected
The agency has identified a minimum set of stand.	ard inventory	attributes to be stored for the asset (e.g. unique			Document a detailed asset information model facilitating	
identifier, location, install date, asset subtype, size elements are identified. Desired extent of collectio			3	3	direct integration of asset inventory with maintenance work orders and project files.	
			_			
The agency has defined a detailed asset information		supports direct integration with project and			Assessment Stats:	
maintenance information, contracts and/or design	maintenance information, contracts and/or design files.		4	4	# of Selected Improvements: 2 # of Custom Improvements: 0	

Benchmark current and desired practices

A.1.a	a As	set In	vento	ory Data Model			
	Reassess Hide This Improvement Show Elemen					t Description	
	Develop the "asset breakdown structure", providing clear criteria for identifying various asset "sub-types" and "components".						
				Challenana			
н <sub>igh</sub>	0	0	0	Challenges		Priority	
Impact <sup>Medium High</sup>	•	0	0	No Significant	Challenges	Priority Medium v	
U	•	Ŭ		<ul> <li>No Significant</li> <li>Time</li> <li>Resources</li> </ul>	Ŭ	,	

## Select and prioritize candidate improvements



Summarize and communicate outcomes 21

# **Thank You**

### **Please contact me any time!**

Will Duke Spy Pond Partners wduke@spypondpartners.com



### AASHTO/ FHWA TAM Webinar #70

Lifecycle BIM for Infrastructure -A Business Case for Project Delivery and Asset Management

August 21, 2024

## Agenda

- Research Overview
- What is BIM?
- BIM Use Cases
- BIM Benefits and Costs
- BIM ROI Tool
- Best Practices and Lessons Learned

## **TFRS-02 Lifecycle BIM for Infrastructure**

A Business Case for Project Delivery and Asset Management

Study funded by the Turner Fairbanks Highway Research Center via TRB "The objective of the study is to evaluate and communicate the business case for BIM deployment in the United States"

- 1. Can benefits of BIM be quantified?
- 2. Are the benefits substantial to justify investment?
- 3. How do we realize maximum benefits?

## **Research Team**

#### **CO-PRINCIPAL INVESTIGATORS**

Alexa Mitchell – HDR Chris Williges – HDR John Messner – Penn State University

#### RESEARCH SUPPORT

Xiaohui Wang - Penn State University

Quality Assurance Fernanda Leite

#### **ROI BUSINESS CASE ANALYSIS**

Sarah Henly-Thomas – HDR Daphne Federing – HDR

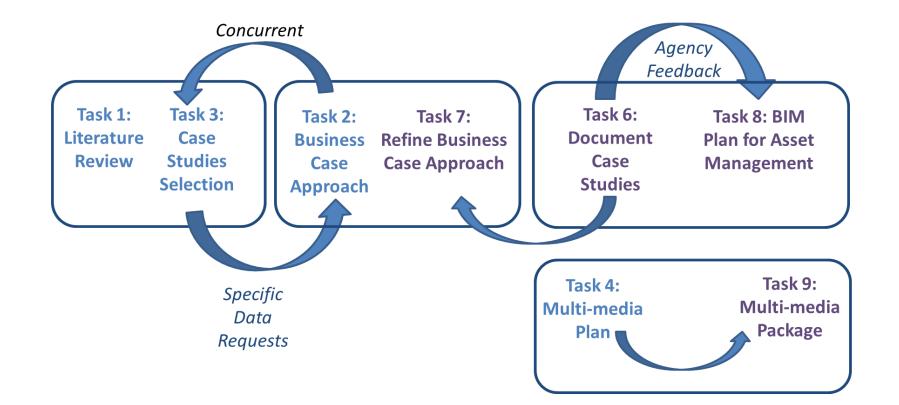
#### MULT-MEDIA PLAN

Ruthie Tane – HDR Lauren Walters – Weris Monica Doebel - Weris

### **TFRS-02** Panel Members:

Lance Parve – WSP (Chair); Morgan Kessler – FHWA (Sponsor); Becky Hjelm – UDOT; Bill Pratt – CTDOT; John Wilkerson – MDOT; Jon Starr – NDOT; Mike Kennerly – Iowa DOT; Mohamed Mahogub – NJIT; Steve Tritsch - IASU

## **Project Approach**



## What Is BIM?



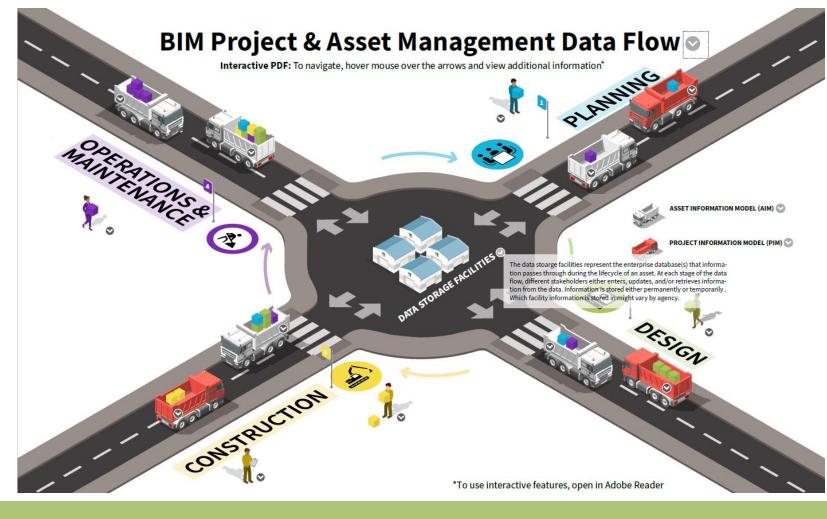




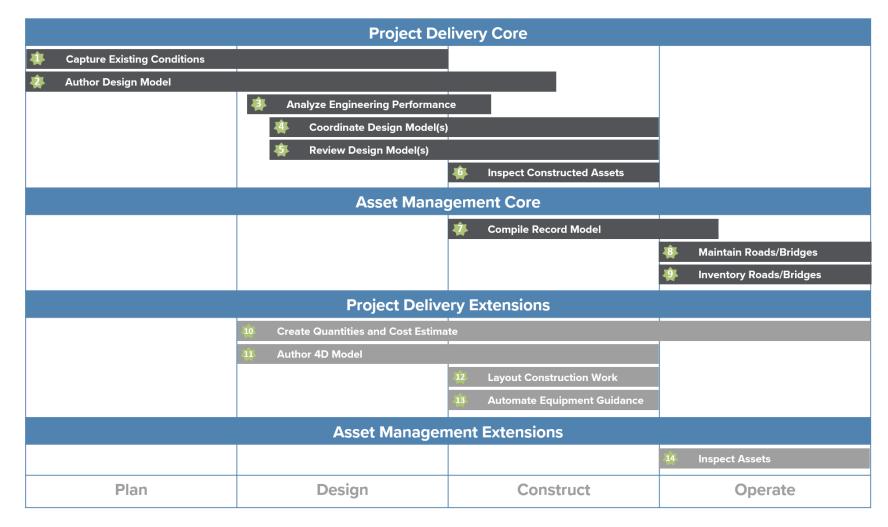
### When to Use BIM

Planning & Design	Construction	Asset Management
۲. ۲ ۲ ۲ ۲ ۲ ۲ ۲		S C
<ul> <li>Visualization of asset in a simulated environment</li> <li>Increased productivity</li> </ul>	<ul> <li>Increased prefabrication of construction materials</li> <li>Accelerated project delivery</li> </ul>	<ul> <li>Road or bridge models to schedule maintenance activities</li> <li>Information about design can be accessed in the field</li> </ul>

## **Asset Management & Project Management Interaction**



## **Determining the Right Use Case for BIM**



Part 1: BIM for Asset Data Management Strategic Plan

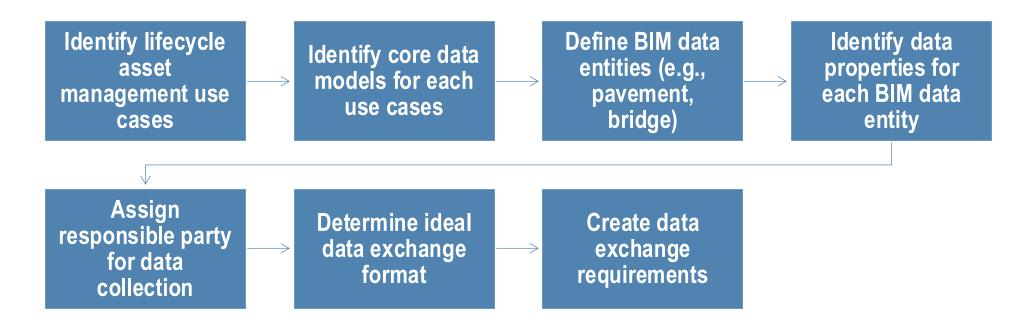
Create a BIM and Asset Data Steering Committee Determine a BIM and Asset Data Management Strategy

Assess and Update Technical Portfolio

4-Part Process for Creating an Implementation Plan

- Part 1: BIM for Asset Data Management Strategic Plan
- Part 2: Information Exchange Requirements for BIM Asset Data
- Part 3: BIM in the Delivery Phase
- Part 4: BIM for Operation Phase

Part 2: Information Exchange Requirements for BIM Asset Data



### Part 4: BIM for Operations Phase

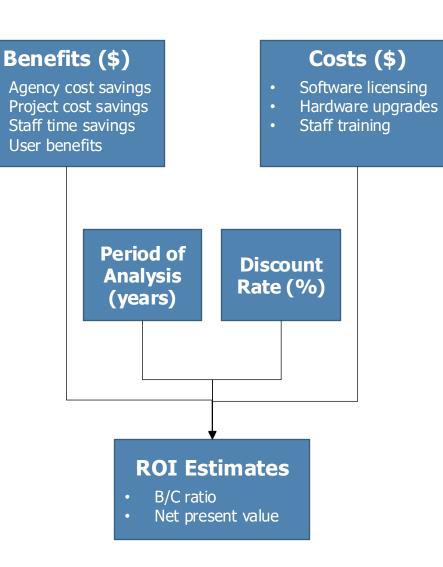


## **Input-Output Approach for Identifying Outcomes from Adopting BIM**

Inputs	Outputs	Outcomes		
nvestment in BIM software and supporting hardware	New and existing staff trained for BIM software, hardware, and	Agency Benefits	Benefits to Users & General Public	
Development of new/improved data collection methods Development of new/improved standards and procedures nvestment in new/improved IT nfrastructure Employee training and hiring new staff Development of new/improved asset management procedures	<ul> <li>procedures</li> <li>BIM is fully utilized for all potential use cases throughout project lifecycle</li> <li>Staff follows new/improved standards and procedures for fully utilizing BIM</li> </ul>	<ul> <li>Organizational cost savings from reduced paper/printing, physical storage, and others</li> <li>Project cost savings from reduced change orders, accelerated delivery, avoided construction waste, and others</li> <li>Staff time savings from auto- mated safety checks, re- using existing models, document review, and others</li> </ul>	<ul> <li>Travel time savings, vehicle operating cost savings, emission cost savings, and safety benefits due to shorter road closures from enhanced asset maintenance</li> </ul>	
	Agency has internal technical/IT support staff for BIM • Agency purchases BIM software with full functionality (i.e., multiple use cases) • Agency acts upon recommenda- tions to adopt BIM for multiple use cases throughout project lifecycle • Agency has data dictionaries for assets that line up with BIM	Agency C • Agency size (e.g., road miles, c • Typical project complexity (e.g. rehabilitation) • Prior agency experience with B • Stakeholder buy-in • Agency ability to update fee str professional services • Agency legal ability and mecha seal/stamp digital model-based • IFC open data standards for room	onstruction program) , size, construction vs. IM/Agency maturity ructure for engineering nisms to sign and I deliverables	

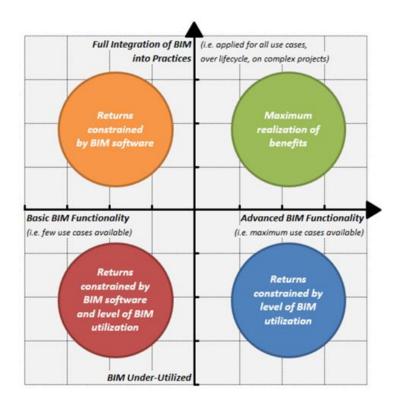
# **ROI Defined**

- ROI analysis determined by benefit-cost analysis (BCA)
- Base Case:
  - State of the world where investment in BIM is not made (i.e., business as usual)
- Investment Case:
  - State of the world where investment is made

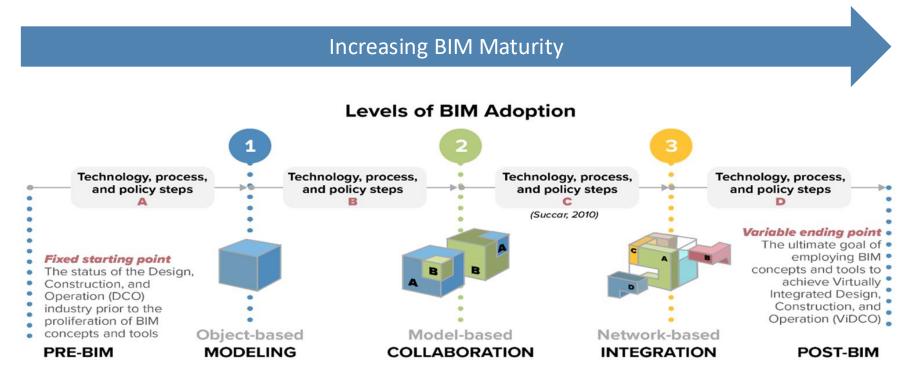


# **ROI Approach**

- Mapped benefits to one or more use cases to create a link
  - Purchasing functionality that supports more use cases provides more opportunities for benefits
- Program-level ROI
  - Costs not fully recovered by one project
  - Some benefits accrue to the agency, not a specific project
  - Benefits build up over time
  - Program of "typical" projects

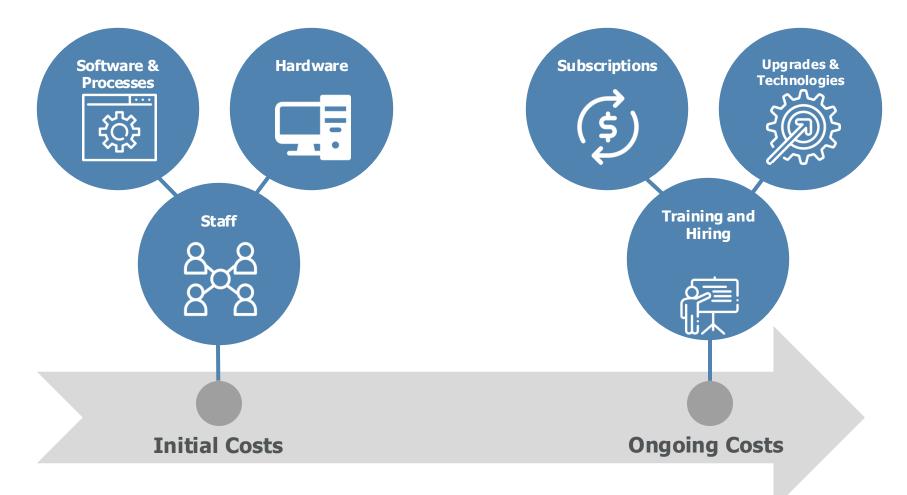


## **Agency Maturity**

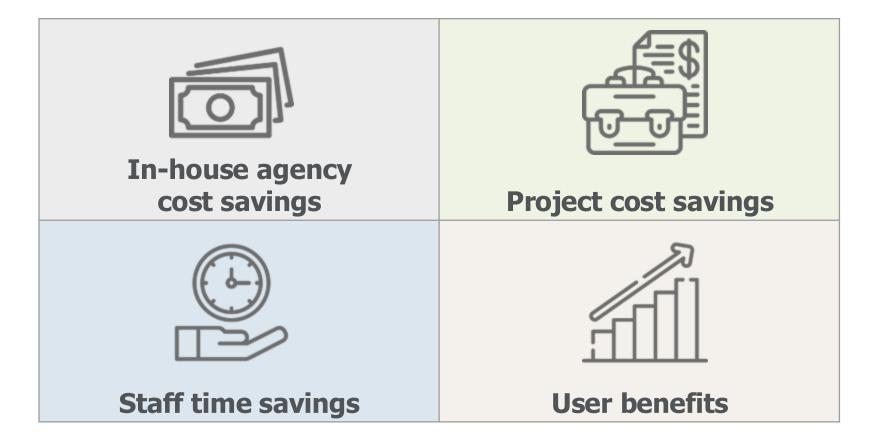


Adapted from original source: Source: Succar, et. al., 2013

#### **Framework: Costs of Implementing BIM**

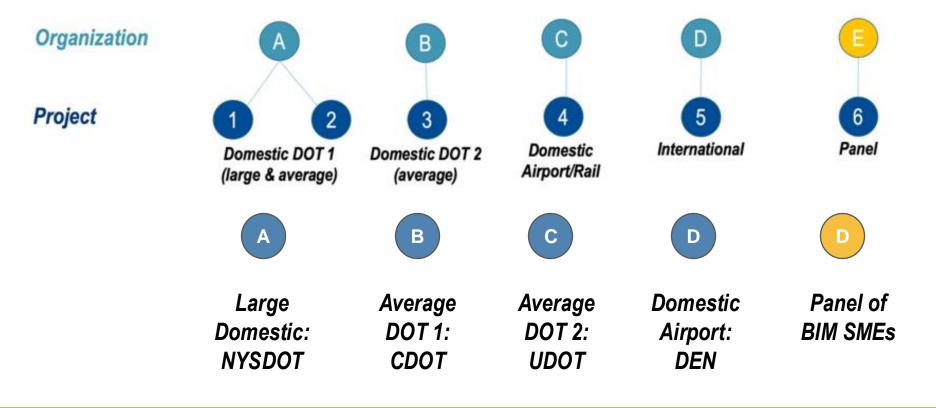


# **Framework: Quantifiable Benefits of Implementing BIM**



#### **Case Studies and BIM Expert Validation** *Final Report – Chapter 3*

#### Case Studies Approach



# **Agency-Specific Benefits**

	CDOT	DIA	Highways England	NYSDOT	UDOT
Improved Design Efficiency	~			✓	
Avoided Change Orders	~	~		✓	<ul> <li>✓</li> </ul>
Improved Schedule Management	~				
Construction Material Optimization	✓				
Improved Worker Safety		~	~		~
Reduced Need for Non-Scheduled Maintenance		~			
Reduced Physical Storage Needs		~			
Improved Quantity Estimation			~		
Pre-construction Utility Visualization			~		
Accelerated Delivery			✓		
Increased Accuracy in Material Quantities				~	
Identification of Alternate Construction Options				~	
Centralization of Information					~
High-quality Design and Visualization					~

#### **BIM ROI Tool**

1: Start						
Analysis with Default Values	Steps:	analysis with Defau	tize largest benefits an It Values'	d costs and calcul	ate ROI.	
		sults on 'ROI Resul	ts Default'			
Detailed Analysis with	Review data in the to capture more be	-	agency-specific contex	t, and enter additio	onal data	
Agency Data	2) Fill out 'Use	ult values and ente ta' Data'	with Agency Data' r new agency-specific c	lata for:		
		ers' (optional) results on 'ROI Res	ults Detailed'			
Investigate Impacts Steps:						
		'Investigate Impact wn menu to view d	s' etails for each benefit			
→ 1. Start	2. UserInputs	3.1 StaffData	3.2 BenefitsData	3.3 CostData	3.4 Parameters	ROIF

### **BIM ROI Tool**

#### Results Summary - Analysis with Default Parameters

#### Return to Start

#### SUMMARY METRICS

Mid	\$15,468,710
Low	\$5,253,487
High	\$25,683,934

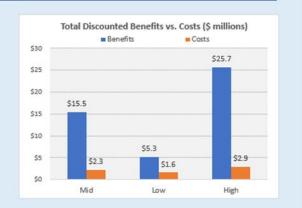
Mid	\$2,264,452
Low	\$1,613,533
High	\$2,915,371

#### Mid \$13,204,258 Low \$3,639,954 High \$22,768,563

Mid	6.83
Low	3.26
High	8.81

#### Payback Period (years) Mid Low

High Based on discounted series. A value of 0 indicates investment is paid back in same year of investment.



#### TOTAL DISCOUNTED BENEFITS

Agency Cost Savings	Mid	Low	High			Disc	ounte	d Ben	efits (	(\$ millio	ons)	
BA5 Improved worker safety during maintenance inspections	\$0	\$0	\$0	BP1							s	12.20
BA6 Cost savings on inspections due to use of drones	\$3,190,277	\$1,160,101	\$5,220,453									
				BA6		\$3.:	19					
Project Cost Savings	and the second											
BP1 Cost savings from avoided change orders	\$12,203,381	\$4,067,794	\$20,338,968	BS3	\$0.05							
Staff Time Savings				B52	\$0.03							
BS2 Time savings during project scoping	\$25,293	\$712	\$49,873	BS8	\$0.00							
BS3 Time savings from design efficiency	\$49,759	\$24,880	\$74,639	555	50.00							
BS8 Time savings completing design quantities	\$0	\$0	\$0	BA5	\$0.00							
	0.00	0.00	0.00	s	io s	z \$4	s	6	\$8	\$10	\$12	\$14
TOTAL DISCOUNTED COSTS												
	Mid	Low	High	CI1			Discou	nted (	osts (	(\$ millio	ons)	-

# **Challenges to BIM Adoption**

- Insufficient Trainings
- Resistance to Change
- Evolving Software
- Lack of Modeling Standards and Information Requirements

#### **Best Practices & Lessons Learned**

- Trainings are key!
  - CDOT recommends training programs that cover uses of technology, BIM processes and methods, and using modeling standards.
- Standards must be established and continuously reviewed
  - NYSDOT found that standardization of BIM tools saves time and prevents manual adjustments later
- Collaboration leads to success
  - Highways England's contractor, Costain, recommends designers and contractors work together to achieve mutual project goals.
- Dedicated Leads & Stakeholder Input
  - Having a dedicated lead can help ensure processes are followed, stakeholders are on board, and the right use cases/tools are identified.

#### **Research Products**



Excel-Based ROI Toolkit

Multi-Media Package

**Final Report** 

**Final Report available as CRP Special Release 4** 





# **VIRGINIA DOT**

# Limited Scope Guardrail Terminal Maintenance Inspection Program

Wenling Chen – Asset Engineering Program Manager Matt Barret – Asset Implementation Deputy Program Manager

**August 2024** 

#### **Presentation Overview**

- Program Context and Background
- Limited Scope Guardrail Terminal Maintenance
   Inspection Program Implementation
- Program Outcomes: The First Year
- Next Steps

Program Context and Background

# **VDOT's Traffic Operations Asset Program**

#### **The Scope**

- 129k lane miles of VDOT maintained roads
- \$6B in replacement values of Traffic Operations
   Assets & Programs

#### **The Approaches**

- Set data-driven, lifecycle and return-on-investment based targets and investment priorities
- Continuously improve process, policy and technical guidance
- Engage cross-functional teams for program delivery
- Leverage technology to drive efficiency and accountability





# Limited Scope GR Terminal Maintenance Inspection Program

#### **National Concerns**

- Guardrail terminals found which were <u>not</u> installed and maintained per manufacturer specs and crash testing
- Intensive media interest in GR safety
- Many states planned statewide review

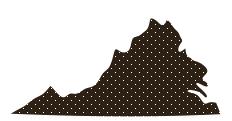
#### **Objective of VDOT's Response**

- Recognized safety concerns for the traveling public
- Committed to "boots-on-the-ground" assessment of all statewide terminals for installation and maintenance issues

## **Targeted Issues**

- Mix & Match Hardware
- Severely Rusted Terminals
- ET-Plus 4" vs. 5"
  - Verification
- Severe Damage, Incorrect Bolts, Loose Cables, Other Construction Issues

#### Program Challenges



#### SCALE & URGENCY

150,000+ terminal to be assessed in 3 years.





30+ products, with unique hardware and installation requirements.



RESOURCE CONSTRAINTS

*Limited technical guidance, industry capacity, and funds.* 



TRAFFIC SAFETY

A max of 15 minutes per site to ensure worker safety and reduce costs.



**CONFIDENCE** 

Data across 9 Districts and 20+ contracted crews must be trusted.

## Data and System Innovations

#### Simple to use suite of mobile app and BI tools:

- "Smart forms" to streamline data collection
- Data & technology driven solution to Mix & Match identification
- Statewide and District performance reporting and quality management applications

#### Supported by:

- First-of-its-kind terminal identification and inspection methodology
- Easy to reference and consume "pocket guides"
- Innovative training & certification to scale teams



Limited Scope Maintenance Inspection Program Implementation



# **Program Implementation Activities**

<b>Program Concepts</b> (Feb-Apr 2023)	<ul> <li>Evaluate field inspection alternatives, secure executive approval</li> <li>Examine 30+ terminal products and their installation/hardware requirements</li> <li>Develop reliable methodology to evaluate observable terminal components</li> </ul>
<b>Pilot Process &amp; Tools</b> (Apr-Jun 2023)	<ul> <li>Develop field collection tools and supporting field pocket guide</li> <li>Configure quality control/assurance tools and performance dashboards</li> <li>Pilot approach to ensure safety and reliability</li> </ul>
<b>Implementation Prep</b> (Jul-Sept 2023)	<ul> <li>Develop inspector training and certification materials</li> <li>Contract inspection forces through available on-call contracts</li> <li>Organize and hold District training and certification workshops</li> </ul>
Year 1 Implementation (Oct-Aug 2024)	<ul> <li>Coordinate and monitor data collection</li> <li>Ramp up collection to peak of ~4,000 terminals per week</li> <li>Complete 100,000 terminal assessments by Aug 2024</li> </ul>

#### **Inspection Alternatives Considered**

	Option 1 DETAILED ONSITE INSPECTION	Option 2 LIMITED ONSITE INSPECTION	Option 3 FIELD WINDSHIELD ASSESSMENT	Option 4 VIRTUAL WINDSHIELD ASSESSMENT
Inspection Level	<ul> <li>Full Functional Inspection</li> <li>Evaluate Hazard &amp; Length-of-Need</li> </ul>	<ul> <li>Targeted Inspection (specific observable components, and other obvious issues)</li> </ul>	<ul> <li>Corridor based drive- by assessment</li> <li>Capture visually obvious deficiencies</li> </ul>	<ul> <li>Use latest pavement video log imagery</li> <li>Capture visually obvious deficiencies</li> </ul>
Site Photos	<ul> <li>Comprehensive photos (~12 / site)</li> </ul>	<ul> <li>Select photos (~4 / site)</li> </ul>	<ul> <li>Limited photos (~1-2 from vehicle, if applicable)</li> </ul>	• None
GR Tracker Data Entry	<ul> <li>All Inspected guardrail</li> <li>Overall condition</li> <li>Detailed data elements and photos</li> <li>Recommended improvements</li> </ul>	<ul> <li>All Inspected guardrail</li> <li>Mix-and-match and hardware install issues</li> <li>Damage</li> <li>Rust</li> <li>Other obvious issues</li> </ul>	<ul> <li>Observed Issues Only</li> <li>Deficiency type and severity</li> <li>Note: unlikely to capture most mix-and- match issues</li> </ul>	<ul> <li>Observed Issues</li> <li>Deficiency type and severity</li> <li>Note: unlikely to capture most mix-and-match issues</li> </ul>

VDOT

# Field Inspection Methodology and Supporting Pocket Guide

#### **17 Readily Observable Components**

(with standardized responses addressing all possibilities across 30+ terminal types)

Product	Strut?	Rail Slots	Cable Anchor Connection	Post 1 Post	Post 1 Bolt	Post 2 Post	Post 2 Bolt	Post 3 Post	Post 3 Bolt
	Yes	10 or 13 short	Bolted	Wood CRT	No bolt	Wood CRT	Long bolt	Wood CRT	No bolt
	No	10 or 13 short	Bolted	Steel Square Tube Breakaway	No bolt	Hinged Breakaway	Short bolt	Standard Guardrail	No bolt
	Yes	6 Long	Bolted	Hinged Breakaway	Short bolt	Hinged Breakaway	No bolt	Wood CRT	Long bolt
-	Yes	6 Long	Bolted	Wood CRT	Long bolt	Wood CRT	Long bolt	Wood CRT	Long bolt
	Yes	None	Cleat	Wood CRT	No bolt	Wood CRT	Long bolt	Wood CRT	Long bolt
	Yes	3, 10, or 13 Short	Bolted	Wood CRT	No bolt	Wood CRT	Long bolt	Wood CRT	Long bolt
	No	3, 10, or 13 Short	Bolted	Steel Square Tube Breakaway	No bolt	Hinged Breakaway	Short bolt	Standard Guardrail	Long bolt
	Yes	3, 10, or 13 Short	Bolted	Plug Weld Breakaway in Square Tube	No bolt	Plug Weld Breakaway in Square Tube	Short bolt	Plug Weld Breakaway	Long bolt
	Yes	None	Cleat	Hinged Breakaway	No bolt	Steel Yielding	Short bolt	Steel Yielding	Long bolt
-	Yes	None	Cleat	Hinged Breakaway	No bolt	Steel Yielding	Short bolt	Steel Yielding	Long bolt
	Yes	None	Cleat	Hinged Breakaway	No bolt	Hinged Breakaway	No bolt	Hinged Breakaway	Long bolt
	Yes	None	Cleat	Wood CRT	No bolt	Wood CRT	Long bolt	Wood CRT	Long bolt
	Yes	None	Cleat	Wood CRT	No bolt	Steel Yielding	Short bolt	Steel Yielding	Long bolt
	Yes	13 short	Bolted	Steel Square Tube Breakaway	No bolt	Hinged Breakaway	Short bolt	Standard Guardrail	Long bolt
	No	None	Bolted	Wood CRT	Long bolt	Standard Guardrail	Long bolt	N/A	N/A
	Yes	None	Bolted	Wood CRT	Long bolt	Wood CRT	Long bolt	N/A	N/A

LIMITED SCOPE **GUARDRAIL** TERMINAL INSPECTION **POCKET GUIDE** 

APRIL 14, 2023

#### INSPECTION CHECKLIST

The inspector shall observe the following items as detailed on the following pages:

□ 1. Identification □ 2. Reflective sheeting □ 3. Damage □ 4. Is the guardrail needed? 5. Photos □ 6. Ground strut □ 7. Height □ 8. Rail slots 9. Posts □ 10. Corrosion (rust) □ 11. Cable tension □ 12. Cable anchor connections □ 13. Cable bearing plate □ 14. Post #1 attachment □ 15. Impact head rail insertion □ 16. Impact attenuator size □ 17. General notes

#### Field Data Collection Mobile Application

1:31 PM Wed May 17	•••	1.1	11 5G 98% 🔳
Cancel	Collect		Submit
	GPS accuracy 28.3 ft		
			7
		P	
1		2/	
	11		
• :			
No location			
	Add Point		
💽 Take	Photo	@ Attach	
Serial Number			
Route Number			
Route Direction			
No Value			
Defer Inspection			
No value			
If a terminal cannot be inspected, pl	ease select the reason hast describes the site	constraint. Otherwise, just leave this	

1:31 PM Wed May 17	***	🗲 📶 LTE 98% 📖
Cancel	Collect	Submit
• : No location		
C Take Photo		🖉 Attach
Serial Number		
Route Number		
Route Direction		
No Value		
Defer Inspection		
No value		
If a terminal cannot be inspected, please se question blank.	lect the reason best describes the site constrai	nt. Otherwise, just leave this
Company		
Guardrail Component *		
Run-on		
Run-off		
#1 - Terminal Model *		
No Value		
#3 - Terminal Damaged? *		
Severe Damage		
Minor Damage		
No Damage		
#4 - Is Guardrail Needed?		
Yes		
No - Hazard Removed or Not	Seen	

#### **Smart Form Features**

- Form configured to hide/show certain fields as user fill out the form
- Automatically populate the "Mix & Match Components" field as user answers related questions

# Data Quality Management and Monitoring

Limited Scope Guardr	ail Terminal Inspectior	n Status		Ē	العنوي Inspection Date 8/15/2024 and before	, <u></u>	District None	duality	Prevention	
Filters		11 25 20 20			Terminal Model	Count				
SRT 2nd Panel Orientation		C		Blunt E	nd	16,628	No. Inspection	s	Detect	ion 2
None				FOA-Va	arious	16,028	<b>直</b> 102,597		Delect	5
Potential Mix & Match/Misinstallation				Radial		10,750	102,377			tion lo vi
vone		a standar		GR-11,	non-proprietary	10,517			Qualit	N
Potential Deficiency Rating None	Sector Sector			MSKT (	GR-MGS2, Road Systems)	9,873				
		3 1 - A 2	259	SKT-SP	(GR-9, Road Systems)	6,978	No. Deferred Inspection			
Potential Damage None		1. A.	+	ET-Plus	mod., 4" (GR-9, Trinity)	6,739	'Ť 5,347	7		
Corrosion (Rust) None	© 2024 Microsoft Corporation, Earthstar G	appropriate SIQ	Powered by Esri	V	Q Search by Serial Q	Search by Obj		All Attribute QA/QC Tool - PROD	Editor	Ø Map
					< 3794	19 of 66297 >		< 3421		37949 of 66297 >
Cable Anchor Tight?	Serial Number *Inspection Date	Terminal Model	Terminal Damaged?	Cor	1.2.	- mark	the withter	All Attribute - Guardrail	Mix and Match Fi	eld Error: No Errors Found!
lone	12/12/2023	Sand Barrels	No Damage			an sta		QA/QC Status Editor	Google Street View	View
able Bearing Plate	8/6/2024	Blunt End	No Damage		LIPPEP P P	The second		QA/QC Status*	Link Coursela Mara View	View
one	8/7/2024	Blunt End	No Damage		- 300	al anno	A service and	No QA/QC Review 🗸	Google Map View Link	View
upplemental Information				_				QA/QC Comments	Serial Number	3421
one	8/7/2024	MELT (GR-7, non-proprietary)	No Damage		The second		and the second		*Inspector Company	Tom.Kilgore@vdot.virginia.gov_VD0
	8/7/2024	Blunt End	No Damage			3	A STATE		*Inspection Date	2/13/2024, 2:32 PM
eferred Inspection	8/7/2024	GR-6 non-proprietary	No Damage	_	and and	A ALAST.	CH S PART	All Attribute Editor	XY Coordinates	36.696008,-81.992365
one	<u>+</u>			_		No.	100000000	Serial Number	Route Number	181
						- Mar		3421		Northbound
					THE OWNER OF THE OWNER	H		*Mix and Match Terminal Components?	*Mix and Match Terminal	No
								No	Components?	
								Notes	Notes Guardrail Component	t Run-on
					- soft-		AND .		Terminal Model	MSKT (GR-MGS2, Road Systems)
					- A.		and the second se	Guardrail Component	Can traffic impact the	
							1	Run-on 🗸	guardrail terminal from a head-on approach?	
					100	The Stream Bases	5.00	Terminal Model	Terminal Damaged?	No Damage
					The Tax and	ASS CONT			Reflective sheeting	Yes

Delete

present and firmly

Update

Assurance

### Inspector Training and Certification

- Trained and certified over 100 inspectors
- Held workshops at each District office
- Addressed GR terminal identification, detailed inspection methodology, and program-specific worker safety guidance
- Included field demonstration at nearby guardrail installations
- Required training certification for all inspectors prior to approval to participate in the program

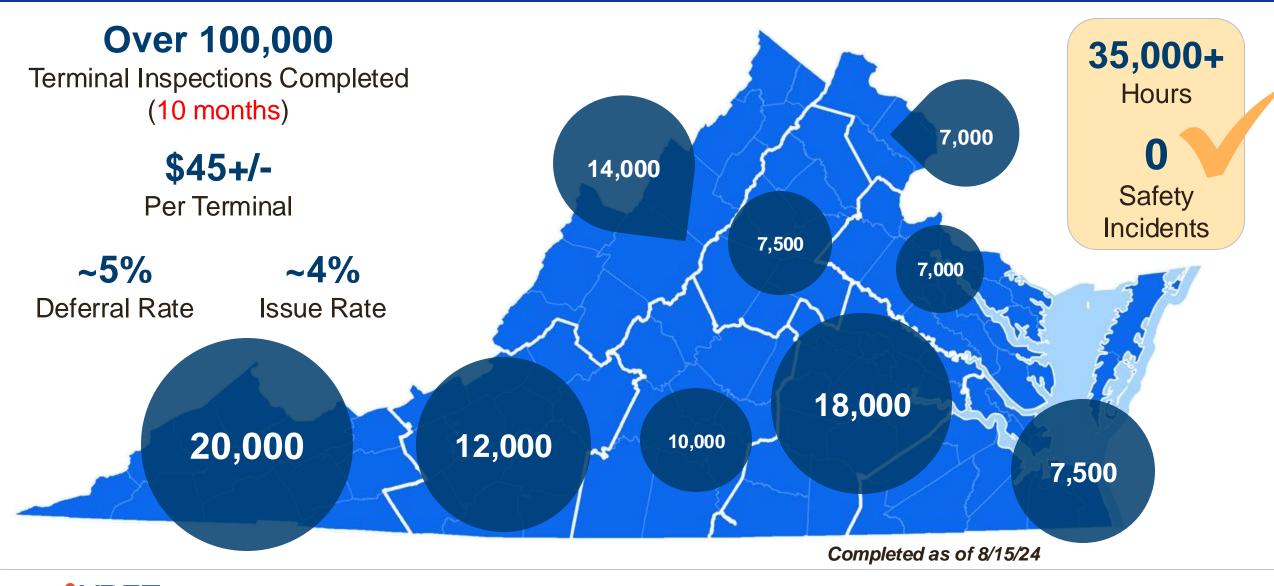




Program Outcomes: The First Year



### Year 1: Interstate & Primary Systems (100% Complete)



# **Next Steps**



#### **Continue Inspections**

#### **Complete Secondary Routes**

 Anticipate lower efficiency (more miles, less guardrail, more challenges safely parking and accessing terminal locations)

#### **Work with Executives and Districts**

- Perform 100% quality assurance of "Mix & Match" and Severely Damage hardware
- Summarize deficient and deferred locations for investment
- Address high priority and low hanging fruit repairs

### Sharing Best Practice and Lessons Learned

- Consolidate and share District best practices and lessons learned
- Support other state DOT implementation (e.g. Iowa and Wisconsin DOTs)
- Participate in Midwest Roadside Safety Pooled Fund
- Engage national audiences though AASHTO, TRB, or other opportunities





# **VIRGINIA DOT**

# Limited Scope Guardrail Terminal Maintenance Inspection Program

Wenling Chen – Asset Engineering Program Manager Matt Barret – Asset Implementation Deputy Program Manager

**August 2024** 

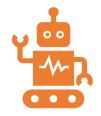
# Indiana Al/Machine Learning Project Bundling for Improved TAM Results

Louis Feagans, Managing Director of System Performance and Transportation Policy, Indiana Department of Transportation

#### What is the difference between AI and Machine Learning?

- Typically, an AI is programmed to behave a certain way and fulfill a task.
- Machine learning is a unique subfield of artificial intelligence in which algorithms learn to fulfill tasks.

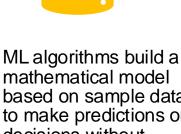
# What is Machine Learning





Machine learning (ML) is the use of algorithms that improve automatically through experience.

ML is a subset of artificial intelligence (AI).



mathematical model based on sample data to make predictions or decisions without being explicitly programmed to do so.

ML algorithms are used in a wide variety of applications where it is difficult or infeasible to develop conventional algorithms to perform the needed tasks.





# How AI/ML is Process Built

- Process Mapping
- Identify Data Points
- Structure Data for Usability
- •Algorithm Design
- Algorithm Optimization
- Dashboard/Results



# Keys To Successful Using AI/ML

- Data Governance
- Business Rules
- •Data
- Expert Review

# Things You will Learn Using AI/ML

- Data Issues
  - Incomplete Data
  - Not Consistent Data entry
- The Need for Rules for Data Collection/Management
- Defining Goals for Projects
  - What is a win?
  - Process Mapping
- Expert Review

# Challenges Implementing AI/ML

- Ethical Fear
  - Staff should interpret/validate and explain process
  - Label AI or ML items
- Privacy and Security Concerns
  - Assess Risk of sharing data
    - Is there private data in it?
- Bias
  - Be careful not to over trust initial results
  - Validate them with expert staff review
- Fear of AI/ML taking jobs
  - Show how it is a tool
  - Support new staff



# **INDOT Success Story on Bundling**

- Business Rules and Process for ML
- How has it worked
- Challenges
- The Next Steps

# Keys to Success for Bundling

Bundling Criteria/Business Rules Asset Rules and Life-cycle planning

#### Work Types

2-3 similar work types: 2%4-5 similar work types: 4%6-7 similar work types: 6%>7 similar work types: 8%

#### Distance

0-10 miles: 6% 11-15 miles: 5% 16-20 miles: 3% 20-30 miles: 2%

Crossing local boundaries will incur a penalty 2 locals: -2% 3-4 locals: -3% 5 locals: -5%

Added penalties for larger distances: 30-40 miles: -2% > 40 miles: -6% dTIMS modeling

20 year Plan Interstate Plan Life Cycle Planning

# **Best Bundle Algorithm**

"Brute-force" method of determining best bundles

#### Simulated Annealing

- Start with each project in its own bundle
- Randomly move projects to new bundles
  - If total bundle score is better, keep bundle. If not, revert to previous bundle.
    - Bundle keep algorithm will also weight decision to keep bundle. Will keep more often toward the end of the run. More likely to swap at beginning.
  - Repeat until maximum number of iterations met



## INDOT Success Story on Bundling – Testing of Process

- ML Created 221 vs Staff Created 209
- Largest Bundle was 55 des numbers vs Staff 53
- Mean Bundle Size ML 3.5 vs 3.9
- Modifications to Business Rules
  - Added Unions
  - Added trades that are connected to Work Types
  - Added Corridor Bundling

# **Key Bundling Criteria**

- What worked?
  - Best bundling opportunities were found by looking at 3 key criteria
    - Corridors
    - Geographic Location
    - Work Types

# **Corridor Bundles**

- What to Consider...
  - Multiple work types on
    - Interstate or high volume multi-lane routes OR
    - City or single highway
  - Similar Maintenance of Traffic (MOT)
  - Construction time
  - Do Not mix interstate with non-interstate

# Work Type Bundles

- What to Consider...
  - Bridge Bundles
    - Historic Bridge projects should stand alone
    - Specialty Equipment
      - Flexible/Thin (Polymeric) Overlays with like project types
    - Paint Projects should be bundled with like project types
      - Exception: when complex MOT (e.g. narrow truss bridge with single lane signalized MOT.)
      - Exception: when painting will be required as part of a larger project
    - Large culvert/small structures/ 3 sided structures
      - typically different that traditional bridge contracts
      - Exception: Bundling small structure, bridges and road projects into a corridor contract has benefits to coordination, mobilization and MOT.

# Work Type Bundles Continued...

### Road Bundles

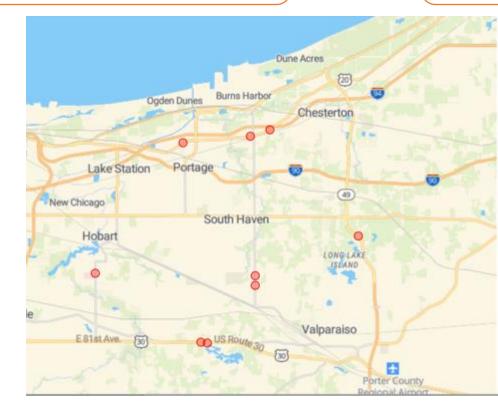
- Unless within a corridor, road bundles have not been more cost effective or beneficial
- Look for MOT conflicts
- Timing and construction completion dates
- Make sure you have a lead contractor

# **Key Bundling Criteria**

### Corridors

### Geographic Location

### Work Types



#### **INDOT Bundled Projects**

Bundle Number 40606 - (14 projects) \$1,735,517 - Savings Score: -4 %

DES No.	Work Type	County	Year	Route	Est. Savings
1701442	Small Structure Replacement	Porter	2022	US-20	-\$2,232.48
1701332	Small Structure Pipe Lining	Lake	2022	US-30	-\$3,991.56
1701444	Small Structure Pipe Lining	Lake	2022	US-231	-\$2,812.8
1701454	Small Structure Pipe Lining	Lake	2022	SR-51	-\$1,875.2
1701472	Small Structure Pipe Lining	Lake	2022	SR-312	-\$5,621.76
1701509	Small Structure Pipe Lining	Lake	2022	US-231	-\$11,700

#### **FORO Bundles**

Bundle Number	Number of Projects	Score	Bundle Value
198	7	8%	\$2,984,384
656	7	9%	\$18,147,381
516	4	8%	\$3,657,480
824	4	8%	\$3,314,985
859	2	8%	\$393,286
201	6	8%	\$6,241,435

# **Examples of Successful Bundles**

- I-74 mixed bridge rehab work types along a Corridor
  - 11 Des #s
  - Engineers Estimate \$ 2,540,301
  - Award \$ 2,081,968
    - 18 % savings
- I-74 mixed bridge work types along a Corridor
  - 10 Des #s
  - Engineers Estimate \$ 17,443,874
  - Award \$14,659,979
    - 16 % savings
- SR 63 Small Structure Pipe Linings
  - 6 Des #s
  - Engineers Estimate \$1,251,800
  - Award \$1,097,163
    - 8% savings

- US 50 Bridge Rehabilitation Corridor
  - 23 Des #s, primarily thin deck overlays with 2 joint repairs
  - Engineers Estimate \$2,286,205
  - Award \$1,667,760
    - 27% savings
- US 31 Road Resurfacing and Deck Overlays
  - 3 Des #s
  - Engineers Estimate \$4,396,942
  - Award \$ 3,657,475
    - 17 % savings

# INDOT Success with ML on Bundling

- Staff Time Savings
  - Before Bundling took weeks to over a Month
  - Now a week
- Breaking Down of Human Barriers
  - District lines
- Allows INDOT to Innovate looking at Bundles

# INDOT Next Step with ML on Bundling

- Multi Years
- Adding additional Criteria
  - Resiliency
  - Equity
  - Max Size of Bundles

Thank You Louis Feagans INDOT Ifeagans@Indot.in.gov Cell 317-412-1670

# **Q&A and Discussion**

Submit your questions using the Webinar's chat feature

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Save the Dates!

#### A bimonthly webinar series, Wednesdays at 2:00 PM EST

Next Webinar

Wednesday, October 16, 2024 – 2:00 PM EST Topic: Strategy, Planning & Resource Allocation

More to follow!







For more information or to register: https://www.tam-portal.com